

**IN THE UNITED STATES BANKRUPTCY COURT
FOR THE SOUTHERN DISTRICT OF TEXAS
HOUSTON DIVISION**

<hr/>)	
In re:)	Chapter 11
)	
ZACHRY HOLDINGS, INC., <i>et al.</i> ¹)	Case No. 24-90377 (MI)
)	
Debtors.)	(Jointly Administered)
<hr/>)	

**SCHEDULES OF ASSETS AND LIABILITIES FOR
ZACHRY HOLDINGS, INC. CASE NO. 24-90377 (MI)**

¹ The last four digits of Zachry Holdings, Inc.'s tax identification number are 6814. A complete list of each of the Debtors in these chapter 11 cases and the last four digits of their federal tax identification numbers may be obtained on the website of the Debtors' proposed claims and noticing agent at <https://veritaglobal.net/zhi>. The location of the Debtors' service address in these chapter 11 cases is: P.O. Box 240130, San Antonio, Texas 78224.

**IN THE UNITED STATES BANKRUPTCY COURT
FOR THE SOUTHERN DISTRICT OF TEXAS
HOUSTON DIVISION**

In re: ZACHRY HOLDINGS, INC., <i>et al.</i> ¹ Debtors.)))))))	Chapter 11 Case No. 24-90377 (MI) (Jointly Administered)
---	---------------------------------	--

**GLOBAL NOTES, METHODOLOGY, AND SPECIFIC
DISCLOSURES REGARDING THE DEBTORS' SCHEDULES OF
ASSETS AND LIABILITIES AND STATEMENTS OF FINANCIAL AFFAIRS**

INTRODUCTION

Zachry Holdings, Inc. (“**Zachry**”) and its debtor affiliates, as debtors and debtors in possession in the above-captioned chapter 11 cases (collectively, the “**Debtors**”), with the assistance of their advisors, have filed their respective Schedules of Assets and Liabilities (the “**Schedules**”) and Statements of Financial Affairs (the “**Statements**”) with the United States Bankruptcy Court for the Southern District of Texas (the “**Court**”), pursuant to section 521 of title 11 of the United States Code (the “**Bankruptcy Code**”) and rule 1007 of the Federal Rules of Bankruptcy Procedure (the “**Bankruptcy Rules**”).

These *Global Notes, Methodology, and Specific Disclosures Regarding the Debtors’ Schedules of Assets and Liabilities and Statements of Financial Affairs* (the “**Global Notes**”) pertain to, are incorporated by reference in, and comprise an integral part of each of the Debtors’ Schedules and Statements. The Global Notes should be referred to, considered, and reviewed in connection with any review of the Schedules and Statements.

The Schedules and Statements do not purport to represent financial statements prepared in accordance with Generally Accepted Accounting Principles in the United States (“**GAAP**”), nor are they intended to be fully reconciled with the financial statements of each Debtor. Additionally, the Schedules and Statements contain unaudited information that is subject to further review and potential adjustment and reflects the Debtors’ commercially reasonable efforts to report the assets and liabilities of each Debtor on an unconsolidated basis. The Schedules and Statements and Global Notes should not be relied upon by any persons for information relating to current or future financial conditions, events, or performances of the Debtors.

¹ The last four digits of Zachry Holdings, Inc.’s tax identification number are 6814. A complete list of each of the Debtors in these chapter 11 cases and the last four digits of their federal tax identification numbers may be obtained on the website of the Debtors’ proposed claims and noticing agent at <https://veritaglobal.net/zhi>. The location of the Debtors’ service address in these chapter 11 cases is: P.O. Box 240130, San Antonio, Texas 78224.

Although the Debtors' management has made reasonable efforts to ensure that the Schedules and Statements are as accurate and complete as possible under the circumstances, based on information available at the time of preparation, subsequent information or discovery may result in material changes to these Schedules and Statements, and inadvertent errors, inaccuracies, or omissions may have occurred. Notwithstanding any subsequent information or discovery, the Debtors and their agents, attorneys, and financial advisors do not undertake any obligation to update, modify, revise, or re-categorize the information provided herein, or to notify any third party should the information be updated, modified, revised, or re-categorized. In no event shall the Debtors or their agents, attorneys, and financial advisors be liable to any third party for any direct, indirect, incidental, consequential, or special damages (including, but not limited to, damages arising from the disallowance of a potential claim against the Debtors or damages to business reputation, lost business, or lost profits), whether foreseeable or unforeseeable and however caused, even if the Debtors or their agents, attorneys, and financial advisors are advised of the possibility of such damages.

Mr. Mohsin Y. Meghji, in his capacity as the Chief Restructuring Officer of the Debtors, is an authorized signatory for each of the Debtors and has signed each of the Schedules and Statements. In reviewing and signing the Schedules and Statements, Mr. Meghji necessarily has relied upon the efforts, statements, and representations of various personnel employed by the Debtors and the Debtors' proposed advisors. Mr. Meghji has not (and could not have) personally verified the accuracy of each statement and representation contained in the Schedules and Statements, including statements and representations concerning amounts owed to creditors, classification of such amounts, and creditor addresses.

Disclosure of information in one or more Schedules, Statements, or exhibits or attachments to the Schedules or Statements, even if incorrectly placed, shall be deemed to be disclosed in the correct Schedules, Statements, exhibits, or attachments. In the event that the Schedules or Statements differ from any of the Global Notes, the Global Notes shall control.

GLOBAL NOTES AND OVERVIEW OF METHODOLOGY

1. **Reservation of Rights.** Reasonable efforts have been made to prepare and file complete and accurate Schedules and Statements; however, inadvertent errors or omissions may exist. The Debtors reserve all rights to: (i) amend or supplement the Schedules and Statements from time to time, in all respects, as may be necessary or appropriate, including, without limitation, the right to amend the Schedules and Statements with respect to the description, designation, or Debtor against which any claim (each, a "**Claim**")² is asserted; (ii) dispute or otherwise assert offsets or defenses to any Claim reflected in the Schedules and Statements as to amount, liability, priority, status, or classification; (iii) subsequently designate any Claim as "disputed," "contingent," or "unliquidated;" or (iv) object to the extent, validity, enforceability, priority or avoidability of any Claim. Any failure to designate a Claim in the Schedules and Statements as "disputed," "contingent," or "unliquidated" does not constitute an admission by the Debtors that such Claim or amount is not "disputed," "contingent," or "unliquidated." Listing a Claim does not constitute an

² For the purposes of these Global Notes, the term "Claim" shall have the meaning as defined under section 101(5) of the Bankruptcy Code.

admission of liability by the Debtor against which the Claim is listed or against any of the Debtors. Furthermore, nothing contained in the Schedules and Statements shall constitute a waiver of rights with respect to the Debtors' chapter 11 cases, including, without limitation, issues involving Claims, substantive consolidation, defenses, equitable subordination, and/or causes of action arising under the provisions of chapter 5 of the Bankruptcy Code and any other relevant non-bankruptcy laws to recover assets or avoid transfers. Any specific reservation or rights contained elsewhere in the Global Notes does not limit in any respect the general reservation of rights contained in this paragraph. Notwithstanding the foregoing, the Debtors shall not be required to update the Schedules and Statements.

2. **Description of Cases and "As Of" Information Date.** On May 21, 2024 (the "**Petition Date**"), the Debtors each filed voluntary petitions for relief under chapter 11 of the Bankruptcy Code. The Debtors are operating their businesses and managing their properties as debtors in possession pursuant to sections 1107(a) and 1108 of the Bankruptcy Code. On June 4, 2024, the United States Trustee for the Southern District of Texas appointed an official committee of unsecured creditors. No request for the appointment of a trustee or examiner has been made in these chapter 11 cases.

On the Petition Date, the Court entered the *Order (I) Directing Joint Administration of Cases and (II) Waiving Requirements of Bankruptcy Code Section 345(c)(1) and Bankruptcy Rules 1005 and 2002(n)* [Docket No. 21] (the "**Joint Administration Order**"). The Joint Administration Order authorized the joint administration of the Debtors chapter 11 cases under lead case number 24-90377 for procedural purposes only. Accordingly, each Debtor has filed its own Schedules and Statements.

The asset and liability information provided herein represents asset and liability data of the Debtors as of April 30, 2024, except as otherwise noted. As noted below, the amounts of the Debtors' funded debt obligations and certain amounts related to the Debtors' requests for "first day" relief are represented as of the Petition Date.

3. **Net Book Value of Assets.** Unless otherwise indicated, the Debtors' Schedules and Statements reflect net book values as April 30, 2024. The book values of certain assets may materially differ from their fair market values or other measures of value. For the avoidance of doubt, nothing contained in the Schedules and Statements is indicative of the Debtors' enterprise value or the amount a third party might be willing to pay in connection with any asset disposition.

For financial reporting purposes, Zachry prepares consolidated financial statements. Unlike Zachry's consolidated financial statements, these Schedules and Statements, except as indicated herein, reflect the assets and liabilities of each Debtor and do not include the assets and liabilities of certain of Zachry's non-Debtor affiliates, as well as do not include certain eliminations and re-classifications. Accordingly, combining the assets and Claims set forth in the Schedules and Statements of the Debtors would result in amounts that would be substantially different from financial information for Zachry and its respective consolidated subsidiaries.

Book values of assets generally do not reflect the current performance of the assets and may differ materially from the actual value and/or performance of the underlying assets. Additionally, because the book values of assets may materially differ from their fair market values, a number of assets have undetermined values as of May 21, 2024, and are listed accordingly. Furthermore, assets that have been fully depreciated or fully amortized, or were expensed for GAAP accounting purposes, have no net book value and are therefore not included in the Schedules and Statements, or are included with an “undetermined” or “not applicable” value.

4. **Estimates and Assumptions.** The preparation of the Schedules and Statements required the Debtors to make certain estimates and assumptions that affected the reported amounts of assets and liabilities, the disclosures of contingent assets and liabilities, and the reported amounts of revenues and expenses. Actual results could differ materially from these estimates. Further, certain immaterial assets and liabilities may have been excluded from the Schedules and Statements. The Debtors reserve all rights to amend the reported amounts of assets and liabilities to reflect changes in those estimates or assumptions.
5. **Recharacterization.** The Debtors have made reasonable efforts to properly characterize, classify, categorize, or designate certain Claims, assets, executory contracts, unexpired leases, and other items reported in the Schedules and Statements. However, the Debtors may nevertheless have improperly characterized, classified, categorized, designated, or omitted certain items due to the complexity and size of the Debtors’ businesses. Accordingly, the Debtors reserve their rights to recharacterize, reclassify, recategorize, redesignate, add, or delete items reported in the Schedules and Statements at a later time as is necessary or appropriate.
6. **Liabilities.** The Debtors have sought to allocate liabilities between the prepetition and postpetition periods based on the information and research conducted in connection with the preparation of the Schedules and Statements. As additional information becomes available the allocation of liabilities between the prepetition and postpetition periods may change. Accordingly, the Debtors reserve all of their rights to amend, supplement, or otherwise modify the Schedules and Statements as is necessary or appropriate.

The liabilities listed on the Schedules do not reflect a complete analysis of Claims rights to be treated as an administrative claim under section 503(b)(9) of the Bankruptcy Code. Accordingly, the Debtors reserve all of their rights to dispute or challenge the validity of any asserted administrative Claims under section 503(b)(9) of the Bankruptcy Code or the characterization of the structure of any such transaction or any document or instrument related to any creditor’s Claim.

7. **Excluded Assets and Liabilities.** The Debtors have excluded book values for certain categories of assets and liabilities from the Schedules and Statements, including, without limitation, accrued salaries, employee benefit accruals, tax accruals, and assets with a net book value of zero. For confidentiality reasons, the Debtors have not listed individual customer accounts receivable information or individual retention agreements for

participants in the Debtors' prepetition employee retention programs. However, any payments made to "insiders," as such term is defined in section 101(31) of the Bankruptcy Code, on account of prepetition retention programs are listed in the Schedules and Statements subject to the reservations regarding insider designations below. In addition, certain immaterial assets and liabilities may have been excluded.

8. **Insiders.** For purposes of the Schedules and Statements, the Debtors defined "insiders" as such term is defined in section 101(31) of the Bankruptcy Code. However, parties referenced as "insiders" have been included for informational purposes only and the designation of a party as an "insider" in the Schedules and Statements shall not constitute an admission that such parties are insiders for purposes of section 101(31) of the Bankruptcy Code or that such parties were insiders at the time the applicable payment or transfer listed on the Schedules and Statements was made or incurred. The Debtors have attempted to identify parties who could properly be considered "insiders" at any point during the applicable periods identified in the Schedules and Statements. The Debtors were inclusive in their interpretation of what may constitute an "insider." However, the Debtors do not take any position with respect to: (a) any referenced insider's influence over the control of the Debtors; (b) the management responsibilities or functions of any referenced insider; (c) the decision making or corporate authority of any referenced insider; or (d) whether the Debtors or any referenced insider could successfully argue that such party is not an "insider" under applicable law or with respect to any theories of liability or for any other purpose.
9. **Intellectual Property Rights.** Exclusion of any intellectual property shall not be construed as an admission that such intellectual property rights have been abandoned, terminated, assigned, expired by their terms, or otherwise transferred pursuant to a sale, acquisition, or other transaction.
10. **Umbrella/Master Agreements.** Certain contracts and/or leases listed in the Schedules and Statements may be umbrella or master agreements that cover relationships with some or all of the Debtors across multiple of the Debtors' projects. Where relevant, such agreements have been listed in the Schedules and Statements of the Debtor entity that signed the original umbrella or master agreement. Other Debtors, however, may be liable together with such Debtor on account of such agreements and the Debtors reserve all rights to amend the Schedules and Statements to reflect changes regarding the liability of the Debtors with respect to such agreements, if appropriate. None of these umbrella or master agreements listed in the Schedules and Statements reflect any decision by the Debtors as to whether or not such agreements are executory in nature. The Debtors expressly reserve their rights to challenge whether any such umbrella or master agreement and respective sub-agreements under such umbrella or master agreements (i.e., purchase orders) constitute an executory contract, a single or integrated contract or agreement, multiple contracts or agreements, or severable or separate contracts or agreements.
11. **Executory Contracts.** Although efforts have been made to accurately reflect each Debtor's executory contracts in the Schedules and Statements, inadvertent errors or omission may have occurred. Certain information, such as the contact information of the

counterparty, may not be included where such information could not be obtained using reasonable efforts. Listing a contract or agreement in the Schedules and Statements does not constitute an admission that such contract or agreement (a) is an executory contract, (b) was in effect on the Petition Date, (c) is valid or enforceable, or (d) is a single integrated agreement or made up of multiple several agreements. The Debtors do not make, and specifically disclaim, any representation or warranty as to the completeness or accuracy of the information set forth on Schedule G.

Although the Debtors made diligent attempts to attribute each executory contract to the correct Debtor, the Debtors may have inadvertently failed to do so. Certain confidentiality and non-compete agreements may not be listed on Schedule G. The contracts and agreements listed on Schedule G may have expired or may have been modified, amended, or supplemented from time to time by various amendments and other documents that may not be listed despite the Debtors' use of reasonable efforts to identify such documents. Certain of the contracts and agreements listed on Schedule G may also consist of several parts, including purchase orders, letters, and other documents that may not be listed on Schedule G or that may be listed as a single entry. Unless otherwise specified on Schedule G, each executory contract listed thereon shall include all exhibits, schedules, riders, modifications, declarations, amendments, supplements, attachments, restatements, purchase orders, statements of work, requests for service, or other agreements made directly or indirectly. Certain purchase orders issued without a governing Master Service Agreement, Purchase Order Terms and Conditions document, or any similar agreement or document otherwise, may be inadvertently omitted on Schedule G despite the Debtors' use of reasonable efforts to identify such contracts. The Debtors expressly reserve their rights to challenge whether such related materials constitute an executory contract, a single or integrated contract or agreement, multiple contracts or agreements, or severable or separate contracts or agreements.

The Debtors expressly reserve their rights, Claims, and causes of actions with respect to the executory contracts, including the right to dispute or challenge the characterization of any agreement on Schedule G as executory.

12. **Guarantees and Other Secondary Liability Claims.** The Debtors have made reasonable efforts to locate and identify guarantees and other secondary liability Claims (collectively, the "**Guarantees**") in the executory contracts, unexpired leases, secured financings, debt instruments, and other such agreements to which any Debtor is a party. Where Guarantees have been identified, they have been included in the relevant Schedule for the Debtor or Debtors affected by such Guarantees. The Debtors have placed the Guarantees on Schedule H for both the primary obligor and the guarantor of the relevant obligation. It is possible that certain Guarantees embedded in the Debtors' executory contracts, unexpired leases, secured financings, debt instruments, and other such agreements may have been inadvertently omitted. Additionally, failure to list any Guarantees in the Schedules and Statements, including in any future amendments to the Schedules and Statements, shall not affect the enforceability of any Guarantees not listed.

13. **Duplication.** Certain of the Debtors' assets, liabilities, and prepetition payments may properly be disclosed in multiple parts of the Statements and Schedules. To the extent these disclosures would be duplicative, the Debtors have determined to only list such assets, liabilities, and prepetition payments once.
14. **Classifications.** Listing (a) a Claim on Schedule D as "secured," (b) a Claim on Schedule E/F as "priority," (c) a Claim on Schedule E/F as "unsecured," or (d) a contract on Schedule G as "executory" or "unexpired," does not constitute an admission by the Debtors that such claim is entitled to priority treatment, including under sections 503 and/or 507 of the Bankruptcy Code or a waiver of the Debtors' rights to re-characterize or reclassify such Claims or contracts or to setoff such Claims. For the avoidance of doubt, the Debtors reserve all rights to dispute the amount and/or the priority status of any claim on any basis at any time.
15. **Claims Description.** Schedules D and E/F permit each of the Debtors to designate a Claim as "disputed," "contingent," and/or "unliquidated." Any failure to designate a Claim on a given Debtor's Schedules and Statements as "disputed," "contingent," or "unliquidated" does not constitute an admission by that Debtor that such amount is not "disputed," "contingent," or "unliquidated," or that such Claim is not subject to objection. The Debtors reserve all of their rights to dispute, or assert offsets or defenses to, any Claim reflected on their respective Schedules and Statements on any grounds, including liability or Classification.
16. **Causes of Action.** Despite their commercially reasonable efforts to identify all known assets, the Debtors may not have listed all of their causes of action or potential causes of action against third-parties as assets in the Schedules and Statements, including, without limitation, causes of actions arising under chapter 5 of the Bankruptcy Code and any other relevant non-bankruptcy laws to recover assets or avoid transfers. The Debtors reserve all of their rights with respect to any cause of action (including avoidance actions), controversy, right of setoff, cross claim, counterclaim, or recoupment and any Claim on contracts or for breaches of duties imposed by law or in equity, demand, right, action, lien, indemnity, guaranty, suit, obligation, liability, damage, judgment, account, defense, power, privilege, license, and franchise of any kind or character whatsoever, known, unknown, fixed or contingent, matured or unmatured, suspected or unsuspected, liquidated or unliquidated, disputed or undisputed, secured or unsecured, assertable directly or derivatively, whether arising before, on, or after the Petition Date, in contract or in tort, in law or in equity, or pursuant to any other theory of law (collectively, "**Causes of Action**") they may have, and neither these Global Notes nor the Schedules and Statements shall be deemed a waiver of any Claims or Causes of Action or in any way prejudice or impair the assertion of such Claims or Causes of Action.
17. **Summary of Significant Reporting Policies.** The following is a summary of significant reporting policies:
 - **Undetermined Amounts.** The description of an amount as "unknown," "TBD," or "undetermined" is not intended to reflect upon the materiality of such amount.

- Totals. All totals that are included in the Schedules and Statements represent totals of all known amounts. To the extent there are unknown or undetermined amounts, the actual total may be different than the listed total.
 - Paid Claims. The Debtors were authorized to pay certain outstanding prepetition Claims pursuant to various orders entered by the Court. To the extent the Debtors pay or have paid any of the Claims listed in the Schedules and Statements pursuant to any orders entered by the Court, the Debtors reserve all of their rights to amend or supplement the Schedules and Statements or take other action as is necessary or appropriate to avoid over-payment of or duplicate payments for any such liabilities, including seeking satisfaction of such claims without further amendment to the Schedules and Statements.
 - Liens. Property and equipment listed in the Schedules and Statements is presented without consideration of any liens that may attach (or have attached) to such property and equipment.
18. Currency. Unless otherwise indicated, all amounts are reflected in U.S. dollars.
19. Intercompany Payables and Receivables. The Debtors engage in certain intercompany transactions with other Debtor and non-Debtor affiliates. Intercompany receivable account balances are shown in Schedule A/B and intercompany liabilities are shown in Schedule E/F. Intercompany claims are generally reflected as receivables and payables in each Debtor's general ledger. Intercompany transactions are generally not settled by actual transfers of cash, but instead are reconciled and cleared monthly on a consolidated basis on the applicable Debtor's balance sheet.
20. Inventories, Property, and Equipment. Inventories consist of tools, materials and supplies. These inventories are listed at net book value. Inventories, property, and equipment are recorded at cost or at fair value at the date of acquisition in the case of certain previously acquired businesses. All inventories, property, and equipment are presented without consideration of any statutory or consensual liens.
21. Other Leases. The Debtors lease offices, equipment and facilities under certain lease agreements. These equipment and facilities leases are reported on Schedule G of each applicable Debtor.
22. Effect of "First Day" Orders. The Court has authorized the Debtors to pay various outstanding prepetition Claims including certain payments to employees, critical vendors, and taxing authorities. Where the Schedules and Statements list creditors and set forth the Debtors' scheduled amount of such Claims, such scheduled amounts are intended to reflect amounts owed as of the Petition Date, adjusted for any postpetition payments made on account of such Claims pursuant to the authority granted to the Debtors by the Court as of May 21, 2024. To the extent any further adjustments are necessary to account for any additional Court-authorized postpetition payments, such adjustments have not been

included in the Schedules and Statements unless otherwise noted on the applicable Schedule or Statement. Estimates of Claims set forth in the Schedules and Statements may not reflect assertions by the Debtors' creditors of a right to have such Claims paid or reclassified under the Bankruptcy Code or orders of the Court.

23. **Setoffs.** The Debtors periodically setoff certain obligations in the ordinary course of business. Such ordinary course setoffs can result from various items including, but not limited to, intercompany transactions, pricing discrepancies, returns, warranties, refunds, negotiations and/or disputes between Debtors and their customers regarding regulatory or governmental impositions costs incurred by Debtors, and other disputes between the Debtors and their customers and/or suppliers. These normal setoffs are consistent with the ordinary course of business in the Debtors' industry and can be particularly voluminous, making it unduly burdensome and costly for the Debtors to list such ordinary course setoffs. Therefore, although such setoffs and other similar rights may have been accounted for when scheduling certain amounts, these ordinary course setoffs are not independently accounted for, and as such, are or may be excluded from the Debtors' Schedules and Statements.
24. **Confidentiality.** There are instances within the Schedules and Statements where names, addresses, or amounts have been left blank. Due to the nature of an agreement between the Debtors and a third party, concerns of confidentiality, or concerns for the privacy of an individual, the Debtors may have deemed it appropriate and necessary to avoid listing such names, addresses, and amounts.

SPECIFIC DISCLOSURES WITH RESPECT TO THE DEBTORS' SCHEDULES

Schedules Summary. The Schedules do not purport to represent financial statements prepared in accordance with GAAP, nor are they intended to be fully reconciled with the Debtors' financial statements. Additionally, the Schedules contain unaudited information that is subject to further review and potential adjustment and reflect the Debtors' commercially reasonable efforts to report the assets and liabilities of each Debtor on an unconsolidated basis. Given, among other things, the uncertainty surrounding the collection and ownership of certain assets and the valuation and nature of certain liabilities, to the extent that a Debtor's Schedules or Statements show more assets than liabilities, it shall not constitute an admission that such applicable Debtor was solvent as of the Petition Date or at any time before the Petition Date. Likewise, to the extent a Debtor's Schedules and Statements show more liabilities than assets, it shall not constitute an admission that such applicable Debtor was insolvent as of the Petition Date or at any time before the Petition Date.

Claims of Third-Party Related Entities. Although the Debtors have made every effort to properly classify each Claim listed in the Schedules as being either disputed or undisputed, liquidated or unliquidated, and contingent or noncontingent, the Debtors have not been able to fully reconcile all payments made to certain third parties and their related entities on account of the Debtors' obligations to both such entity and its affiliates. Therefore, to the extent that the Debtors have classified their estimate of Claims of a creditor as disputed, all Claims of such creditor's affiliates listed in the Schedules and Statements shall similarly be considered as disputed, whether or not they are designated as such.

Schedule A/B, Parts 1– Cash and Cash Equivalents. The amounts represented in Schedule A/B, Part 1, Question 1 are as of the Petition Date.

Amount presented in Schedule A/B Part 1 exclude certain accounts related to the Debtors’ joint ventures (“**JV Accounts**”). The Debtors have an interest in the JV Accounts but do not maintain unilateral control over the funds deposited in them.

The Debtors’ failure to list any rights in real property on Schedule A/B should not be construed as a waiver of any such rights that may exist, whether known or unknown at this time.

Schedule A/B, Part 2 – Deposits and Prepayments. The Bankruptcy Court, pursuant to the *Order (I) Determining Adequate Assurance of Payment for Future Utility Services, (II) Prohibiting Utilities from Discontinuing Service, (III) Establishing Procedures for Determining Adequate Assurance of Payment, and (IV) Granting Related Relief* [Docket No. 80], authorized the Debtors to provide adequate assurance of payment for future utility services. In addition, certain retainers or deposits reflect payments to professionals made by a certain Debtor entity, but may be subject to applicable allocation amongst the Debtors.

Certain reported prepaid or amortized assets are listed in accordance with the Debtors’ books and records. The amounts listed in Part 2 do not necessarily reflect assets the Debtors will be able to monetize. The amounts listed in Part 2 include, among other things, leases, temporary worker expenses, and other prepaid expenses.

In the ordinary course of the Debtors’ business, the Company prepays various items including insurance, software licenses, prepaid cards, etc. The various prepayments have been listed by the party holding the prepaid deposit or have been grouped to represent similar prepaid amounts. The prepaid balance generally represents the unamortized or remaining balance related to a contract or asset.

Schedule A/B, Part 3 – Accounts Receivable. Amounts listed are as of the Petition Date for the corresponding Debtor. The Debtors’ accounts receivable balance includes trade receivables, related party receivables, accrued receivables, retainage and other miscellaneous receivables all generated in the ordinary course of the Debtors’ business.

Schedule A/B, Part 4 – Investments.

The Debtors offer a supplemental non-qualified deferred compensation plan providing tax deferred income for certain employees (the “**Deferred Compensation Plan**”). For purposes of the Schedules, the Debtors have listed the value of investments historically related to funding of the Deferred Compensation Plan.

In the ordinary course of business, the Debtors maintain a defined contribution plan for the benefit of all eligible employees meeting the requirements of sections 401(a) and 401(k) of the Internal Revenue Code (the “**401(k) Plan**”). The Debtors remit certain withholdings from employees’ wages to the 401(k) Plan’s trustee and the contributions may be placed in a mix of investments,

including mutual funds. Because the Debtors have no ownership interest in the funds held in the 401(k) Plan these funds are not included in response to Part 4, question 14.

Ownership interests in subsidiaries, partnerships, and joint ventures have been listed in Schedule A/B, Part 4 with undetermined amounts because the fair market value of such ownership is dependent on numerous variables and factors and may differ significantly from their net book value.

For purposes of the Schedules, the Debtors have listed the value of such ownership interests as undetermined because the fair market value of such stock or interests is dependent on numerous variables and factors and may differ significantly from the net book value.

Schedule A/B, Part 5 – Inventory, Excluding Agricultural Assets. The Debtors’ inventories consist of materials and supplies. These inventories are listed at net book value. On a monthly basis the Debtors perform informal inventories through intercompany billings and performs a physical inventory count. Each location having possession of the Debtors assets is provided a monthly invoice for the assets assigned to that location.

The Debtors are in possession of properties from certain vendors that may constitute consigned inventory. Such properties are not listed in Part 5, Question 21. For the avoidance of doubt, nothing in Part 5, Question 21 or in these Global Notes or the Statements shall constitute an admission or waiver with respect to the inventory’s status as consigned inventory or the legitimacy of any alleged lien rights asserted by any vendors with respect to the same.

In the ordinary course of business, the Debtors classify certain tools owned by third parties as inventory. The Debtors do not own such tools however, the Debtors have included these tools in its answer to Part 5, question 22.

In the ordinary course of business, the Debtors maintain records of all inventories purchased as of the date received (“**Receipt Date**”). For certain inventory, the Receipt Date reflects the date that the Debtors internally processed the delivery of the inventory, which may vary from the date the inventory is received. The Debtors have included all inventory responsive to Part 5, Question 25 using the Receipt Date as reflected in the Debtors’ systems. To determine the actual date received for all the inventory would be unduly burdensome and cost prohibitive.

Schedule A/B, Part 6 – Farming and Fishing-Related Assets. While the Debtors’ primary operations relate to the turnkey engineering, construction, maintenance, turnaround, and fabrication services, the Debtors maintain an interest in and own certain ancillary assets on a hunting property. For purposes of this schedule, the Debtors have presented all assets held at the Ojo de Agua hunting lease.

Schedule A/B, Part 7 – Office Furniture, Fixtures, and Equipment; and Collectibles. Dollar amounts are presented net of accumulated depreciation and other adjustments.

Collectibles are grouped into a single line-item containing the various sculptures and artwork owned by the Debtors.

Schedule A/B, Part 8 – Machinery, Equipment, and Vehicles. For those Debtors that own machinery, equipment and vehicles, dollar amounts are presented net of accumulated depreciation and other adjustments.

The Debtors own and lease various types of machinery, equipment, and vehicles that have been labeled as such. Both owned machinery, equipment, and vehicles as well as leased machinery, equipment, and vehicles accounted for as operating leases are included in the Schedules. Each owned or leased item is listed individually with identifying information, including internally generated asset identification number, description, and year (where applicable). Other machinery and equipment and tools/supplies have been grouped as “Other Machinery, Fixtures, and Equipment” and mats are grouped as a separate item as designated in the Debtors’ accounting system.

The Debtors lease equipment and facilities under various operating and capital lease agreements, the latter of which the Debtors have very few. These equipment leases are reported on Schedule A/B and Schedule G of each applicable Debtor.

Schedule A/B, Part 9 – Real Property. Real property (either leased or leasehold interests) is recorded at cost and depreciated (as appropriate) on a straight-line basis over the estimated useful lives of the assets.

For any Debtors that own real property or buildings and leasehold improvements, they are reported, except where otherwise noted, at net book value. The Debtors may have listed certain assets as real property when such assets are in fact personal property, or the Debtors may have listed certain assets as personal property when such assets are in fact real property. The Debtors reserve all of their rights to recategorize and/or recharacterize such asset holdings to the extent the Debtors determine that such holdings were improperly listed. Buildings and land improvements are listed on Schedule A/B, Part 9, independent of whether the real property to which the building or land improvement is connected is Debtor-owned property.

In addition, certain of the instruments reflected on Schedule A/B, Part 9 may contain renewal options, guarantees of payments, options to purchase, rights of first refusal, rights to lease additional lands, and other miscellaneous rights. Such rights, powers, duties, and obligations are not separately set forth on Schedule A/B, Part 9. The Debtors hereby expressly reserve the right to assert that any instrument listed on Schedule A/B, Part 9 is an executory contract within the meaning of section 365 of the Bankruptcy Code.

Schedule A/B, Part 10 – Intangibles and Intellectual Property. The Debtors review goodwill and other intangible assets having indefinite lives for impairment annually or when events or changes in circumstances indicate the carrying value of these assets might exceed their current fair values. The Debtors report intellectual property assets as undetermined value whenever applicable. For purposes of the Schedules, the Debtors have listed intangible assets and intellectual property only at entities for which these assets are recorded on their books. The exclusion of listing similar assets at additional Debtors should not be construed as an admission that other Debtors do not possess similar assets

Customer relationships include customer lists, mailing lists, and other compilations. Trade names include patents, copyrights, trademarks, and trade secrets. The Debtors do not have a recent available valuation of such intangibles and intellectual property and accordingly have listed the value of these items as undetermined or at their net book value in the Schedules.

Schedule A/B, Part 11 – All Other Assets. In the ordinary course of their businesses, the Debtors may have accrued, or may subsequently accrue, certain rights to counter-claims, cross-claims, setoffs, credits, rebates, or refunds with their customers and suppliers, or potential warranty claims against their suppliers. Additionally, certain of the Debtors may be party to pending litigation in which such Debtor has asserted, or may assert, Claims as a plaintiff or counter-claims and/or cross-claims as defendant.

Schedule D – Creditors Who Have Claims Secured by Property. Reference to the applicable loan agreements and related documents is necessary for a complete description of the collateral and the nature, extent, and priority of liens. Detailed descriptions of the Debtors' prepetition debt structure and descriptions of collateral relating to the debt contained on Schedule D are contained in the *Declaration of Mohsin Y. Meghji In Support of Debtors' Petition and Requests for First Day Relief* [Docket No. 7] (the "**First Day Declaration**"). Certain of the Debtors are guarantors to the secured loans and letters of credit.

The Debtors have made every effort to identify the liens filed against the Debtors' assets, and/or related to any of its projects. However, given the turnover, the size of the business, and the tremendous use of subcontractors, some liens may have been inadvertently omitted. Further, the Debtors are reviewing whether such purported liens have been properly perfected and the Debtors' reserve any and all rights to dispute the validity, perfection, and amount of such liens included in Schedule D.

Except as otherwise agreed pursuant to a stipulation, agreed order, or other order entered by the Court, the Debtors reserve their right to dispute or challenge the validity, perfection, or immunity from avoidance of any lien purported to be granted or perfected in any specific asset to a secured creditor listed on Schedule D of any Debtor. In certain circumstances, a Debtor may be a co-obligor or guarantor with respect to the scheduled Claims of other Debtors, and no Claim set forth on Schedule D of any Debtor is intended to acknowledge Claims of creditors that are otherwise satisfied or discharged by other entities. The descriptions provided on Schedule D are intended only as a summary. Reference to the applicable loan agreements and related documents is necessary for a complete description of the collateral and the nature, extent, and priority of any liens. Nothing in Schedule D and/or the Global Notes shall be deemed a modification or interpretation of the terms of such agreements.

Except as specifically stated herein, parties that may hold security deposits have not been listed on Schedule D. The Debtors reserve all of their rights, Claims and Causes of Action with respect to Claims associated with any contracts and agreements listed on Schedule D or Schedule G, including the right to dispute or challenge the characterization or the structure of any transaction, document or instrument (including any intercompany agreement) related to a creditor's Claim.

Nothing herein shall be construed as an admission by the Debtors of the legal rights of the claimant or a waiver of the Debtors' right to recharacterize or reclassify such Claim or contract.

The Debtors have not included parties that may assert such Claims are secured through setoff rights or inchoate statutory lien rights on Schedule D.

Schedule E/F, Part 1 – Creditors with Priority Unsecured Claims.

Except as discussed herein, the Debtors have not listed on Schedule E/F any wage or wage-related obligations which the Debtors have been granted authority to pay pursuant to the *Order (I) Authorizing the Debtors to (A) Pay Prepetition Wages, Salaries, Other Compensation, and Reimbursable Expenses and (B) to Continue Employee Benefits Programs and (II) Granting Related Relief* [Docket No. 56] (“**Wage Order**”).

Certain employees of the Debtors are guaranteed payment for accrued and unused paid time off (“**PTO**”) if they are terminated or resign from the Debtors. Other employees are not paid for accrued and unused PTO upon termination or resignation from the Debtors. Under the Wage Order, the Debtors are authorized to pay outstanding PTO upon termination of an employee to the extent required by applicable non-bankruptcy law. The Debtors estimate that the value of the total claims associated with accrued PTO pursuant is approximately \$10 million as of the Petition Date, which is subject to change. Out of abundance of caution, without limiting in anyway their rights under the Wage Order, the Debtors have listed in Schedule F the prepetition accrued PTO in excess of the statutory cap set forth in section 507(a)(4) of the Bankruptcy Code.

Pursuant to the *Order (I) Authorizing the Payment of Certain Taxes and Fees and (II) Granting Related Relief* [Docket No. 48] (the “**Taxes Order**”), the Debtors have been granted the authority to pay certain tax liabilities that accrued prepetition. Accordingly, any priority unsecured Claim based upon prepetition tax accruals that have been paid pursuant to the Taxes Order are not listed on Schedule E/F. Certain of the tax Claims may be subject to on-going audits, and the Debtors are otherwise unable to determine with certainty the amount of many, if not all, of the tax Claims listed on Schedule E/F. Therefore, the Debtors have listed certain of these Claims as undetermined in amount, pending final resolution of on-going audits or outstanding issues. In addition, there may be other numerous contingent, unliquidated Claims from state taxing authorities, not all of which are listed.

The beneficiaries of the Debtors' Deferred Compensation Plan have been included in response to Schedule E/F Part 1. The Debtors have redacted the personal information of such individuals due to concerns for the confidentiality and privacy of the individuals.

The listing of a Claim on Schedule E/F, Part 1, does not constitute an admission by the Debtors that such Claim or any portion thereof is entitled to priority status.

Schedule E/F, Part 2 – Creditors with Non-Priority Unsecured Claims. The Debtors have made reasonable efforts to report all general unsecured Claims against the Debtors on Schedule E/F, Part 2 based upon the Debtors' existing books and records. The Claims of individual creditors for other things, products, goods, or services are listed as either the lower of the amounts invoiced

by the creditor or the amounts entered on the Debtors' books and records, and may not reflect credits or allowances due from such creditors to the Debtors. The Debtors reserve all rights with respect to any such credits and allowances including the right to assert Claims, objections and/or setoffs. The Claims listed on Schedule E/F, Part 2, arose or were incurred on various dates. In certain instances, the date on which a Claim arose is an open issue of fact. While reasonable efforts have been made, determining the date upon which each Claim in Schedule E/F was incurred or arose would be unduly burdensome and cost prohibitive and, therefore, the Debtors do not list a date for every Claim listed on Schedule E/F.

Schedule E/F contains information regarding pending litigation involving the Debtors. In certain instances, the Debtor that is subject of the litigation is uncertain or undetermined. Where the named defendant is "Zachry Holdings, Inc." plus "et al.," the Debtors have listed such Claim on Schedule E/F of Zachry. However, to the extent that litigation involving a particular Debtor has been identified, information regarding that litigation is contained in Schedule E/F for that Debtor. The amounts for these potential Claims are listed as "undetermined" and are marked as contingent, unliquidated, and disputed in the Schedules and Statements.

Schedule G – Executory Contracts and Unexpired Leases. The businesses of the Debtors are complex. Although the Debtors' existing books, records, financial systems, and contracts management systems have been relied upon to identify and schedule executory contracts for each of the Debtors and commercially reasonable efforts have been made to ensure the accuracy of Schedule G, inadvertent errors, omissions, or overinclusion may have occurred. The Debtors reserve all of their rights to dispute the validity, status or enforceability of any contracts, agreements, or leases set forth on Schedule G and to amend or supplement such Schedule, as necessary. The contracts, agreements, and leases listed on Schedule G may have expired or may have been modified, amended, or supplemented from time to time by various amendments, restatements, waivers, estoppels, certificates, letters, memoranda and other documents, instruments and agreements that may not be listed on Schedule G, despite the Debtors' use of reasonable efforts to identify such documents. In some cases, the same supplier or provider appears multiple times on Schedule G. This multiple listing is intended to reflect distinct agreements between the applicable Debtor and such supplier or provider. Certain of the real property leases listed on Schedule G may contain renewal options, guarantees of payments, options to purchase, rights of first refusal, rights to lease additional space and other miscellaneous rights. Such rights, powers, duties and obligations are not separately set forth on Schedule G. The presence of a contract or agreement on Schedule G does not constitute an admission that such contract or agreement is an executory contract or unexpired lease.

In addition, the Debtors may have entered into various other types of agreements in the ordinary course of business, such as subordination, supplemental agreements, amendments/letter agreements, title agreements, and confidentiality agreements. Such documents may not be set forth on Schedule G. Certain of the contracts, agreements and leases listed on Schedule G may have been entered into by more than one of the Debtors. Further, the specific Debtor obligor to certain of the executory contracts could not be specifically ascertained in every circumstance. In such cases, the Debtors made their best efforts to determine the correct Debtors' Schedule G on which to list such executory contract or unexpired lease. Certain of the executory contracts may not have been memorialized and could be subject to dispute. Each unexpired lease listed in

Schedule G may include one or more ancillary documents, including but not limited to any underlying assignment and assumption agreements, amendments, supplements, full and partial assignments, renewals and partial releases.

While reasonable efforts have been made to ensure the accuracy of Schedule G, inadvertent errors or omissions may have occurred. Additionally, some relationships between the Debtors and certain counterparties are governed by a master services agreement, under which such counterparties also place work and purchase orders, which may be considered executory contracts. Disclosure of these purchase and work orders, however, is impracticable and unduly burdensome. Accordingly, to the extent the Debtors have determined to disclose non-confidential master services agreements in Schedule G, purchase and work orders placed thereunder have been omitted.

Schedule H – Co-Debtors. Although the Debtors have made every effort to ensure the accuracy of Schedule H, inadvertent errors, omissions, or inclusions may have occurred. The Debtors hereby reserve all rights to dispute the validity, status, and enforceability of any obligations set forth on Schedule H and to further amend or supplement such Schedule as necessary.

The Debtors further reserve all rights, claims, and causes of action with respect to the obligations listed on Schedule H, including the right to dispute or challenge the characterization or the structure of any transaction, document, or instrument related to a creditor's claim. The listing of a contract, guarantee, or other obligation on Schedule H shall not be deemed an admission that such obligation is binding, valid, or enforceable.

In the ordinary course of their business, the Debtors may be involved in pending or threatened litigation and Claims arising out of certain ordinary business transactions. These matters may involve multiple plaintiffs and defendants, some or all of whom may assert cross Claims and counter-claims against other parties. Due to the volume of such Claims, and because all such Claims are contingent, unliquidated, and disputed, and listed elsewhere in the Schedules and Statements, such Claims have not been set forth individually on Schedule H.

Schedule H reflects Guarantees, if any, by various Debtors of obligations of related affiliates, or co-borrowings by various Debtors. The Debtors have made every effort to, but inadvertently may not have identified certain Guarantees that are embedded in the Debtors' executory contracts, unexpired leases, secured financings, debt instruments and other such agreements. Certain of the Guarantees reflected on Schedule H, if any, may have expired or no longer be enforceable. Thus, the Debtors reserve their rights to amend Schedule H to the extent that additional Guarantees are identified or such Guarantees are discovered to have expired or are unenforceable, or to contest the validity or enforceability of the Guarantees in another filing.

SPECIFIC DISCLOSURES WITH RESPECT TO THE DEBTORS' STATEMENTS

Statements, Part 1, Question 1 – Gross Revenue From Business. The amount shown for year-to-date 2024 includes revenue from business for the period of January 1, 2024 to May 20, 2024.

Statements, Part 1, Question 2 – Non-Business Revenue. The amount shown for year-to-date 2024 includes non-business revenue for the period of January 1, 2024 to May 20, 2024, which

consists primarily of interest revenue from now-closed bank accounts. YTD Revenue is derived from the Debtors' unaudited Statements of Operations as of May 31, 2024 and are pro-rated to reflect the period of May 1, 2024 through May 20, 2024.

Statements, Part 2, Question 3 – Payments and Transfers to Certain Creditors Within 90 Days. The Debtors have made reasonable efforts to identify all disbursements made in the 90 days prepetition. Due to the complex nature of the Debtors' cash management system and system reporting limitation, the listed 90-day payments may not constitute an exhaustive list.

Payments to the Debtors' bankruptcy professionals for work related to the bankruptcy, debt consolidation or restructuring, payments to potential insiders, and payments on account of intercompany transactions are not included in the payments to creditors. Payments to the aforementioned parties are included in the following locations within the Statements: bankruptcy professionals (Statement 11), potential insiders (Statement 4), and intercompany transactions (Statement 4). The listing of any individual or entity as an insider does not constitute an admission or determination that any such individual is or is not an insider.

The dates set forth in the "Dates" column relate to one of the following: (a) the date of a wire transfer; (b) the date of an "ACH" payment; or (c) the check date. Disbursements made on account of multiple invoices may be reflected as a single payment.

Statements, Part 2, Question 4 – Payments to Insiders.

The Debtors' listing of individuals as "insiders" is subject to the methodology and reservations of rights described in paragraph 8 hereof. In the interest of disclosure, the Debtors have listed all payments during the applicable period to parties that may have qualified as an insider at any point during such period. Disclosed payments include payments to parties that may not have been an "insider" at the time of the payment because such party was subsequently terminated or otherwise ceased to be an insider, and, accordingly may not be considered an "insider" at the time certain of the listed payments were made.

Statements, Part 2, Question 5 – Repossessions, Foreclosures and Returns. The Debtors routinely return damaged, unsatisfactory or out-of-specification raw materials and other goods to vendors in the ordinary course of business. These ordinary course returns have not been listed in Statements Part 2, Question 5.

Statements, Part 2, Question 6 – Setoffs. For a discussion of setoffs incurred by the Debtors, refer to paragraph 23 of these Global Notes.

Statements, Part 3, Question 7 – Legal Actions or Assignments. The Debtors are party to certain pending litigation matters that the Debtors believed may have potential recoveries. The actual value of such litigation matters is contingent on their outcome. The Debtors routinely participate in administrative actions and appeals with state agencies in the ordinary course of their business and have identified those administrative actions that were pending within one year of the Petition Date.

Statements, Part 4, Question 9 – Certain Gifts and Charitable Contributions. The Debtors at their discretion may periodically match employees' donations to various charities. From January 1, 2024 to the Petition Date, the Debtors have not made any such matching donations.

Statements, Part 5, Question 10 – All Losses from Fire, Theft, or Other Casualty Within 1 Year Before Filing This Case. The Debtors have experienced losses of small hand tools and similar items due to, amongst other things, theft over the past year. However, these losses have not been reported or pursued through insurance claims, as they did not exceed the deductible amount of \$5,000 for hand tools.

Statements, Part 11, Question 21 – Property Held for Another. The Debtors are in possession of inventory from certain vendors that may constitute consigned inventory. For the avoidance of doubt, nothing in Part 5, Question 21 or in these Global Notes or the Statements shall constitute an admission or waiver with respect to the inventory's status as consigned inventory or the legitimacy of any alleged lien rights asserted by any vendors with respect to the same.

The Debtors withhold or retain certain funds from employees for payment to certain governmental authorities. These funds are held in trust for turnover to the applicable governmental authority. Given that the Debtors do not retain control of such funds and such funds are not considered property of the Debtors' estate, amounts of such funds have not been listed under Part 11 of the Statements.

The Debtors have on-site vending machines containing tools and parts owned by third-parties that workers can purchase during work. These items have not been included in the Statements.

The entries shown for JVIC Fabrication represent items that have been bought and supplied by customers and sent to the JVIC Fabrication facility for use in fabrication services for those customers.

Statements, Part 12, Questions 22-24 – Details about Environmental Information. Certain Debtors have, in the last ten years, reported releases of material to the relevant government agencies. The Debtors do not believe the releases are significant or include hazardous material, as applicable. The inclusion of the releases in response to Part 12, Question 24 does not constitute an admission of liability by the Debtor or that the material released constitutes hazardous material under applicable environmental law.

Statements, Part 13, Question 25 – Other Businesses in Which the Debtor Has or Has Had an Interest. The Debtors underwent a corporate reorganization in 2021. The interests shown in response to Question 25 reflect the current organizational structure post-reorganization.

Statements, Part 13, Question 26 – Books, Records and Financial Statements. In the ordinary course, the Debtors provide certain parties, such as banks, auditors, potential investors, vendors, and financial advisors with certain financial reporting, the Debtors do not maintain complete records of all parties that requested or obtained copies of any of financial reporting or complete lists to track such disclosures. As such, the Debtors are unable to and have not listed all these parties in response to Part 13, Question 26 of the Statements.

Statements, Part 13, Question 27 –Any Inventories of the Debtor’s Property Been Taken Within 2 Years Before Filing This Case. In addition to annual or ordinary course inventories included in question 27, on a monthly basis, the Debtors perform informal inventories through intercompany billings and performs a physical inventory count. Each location having possession of the Debtors assets is provided a monthly invoice for the assets assigned to that location.

Statements, Part 13, Question 28 and 29 – Debtors’ Officers and Directors. While the Debtors have made reasonable efforts to list all current and former officers, directors and beneficial owners, and their interest in the applicable Debtor, for each Debtor in response to questions 28 and 29, some may have inadvertently been omitted.

Statements, Part 13, Question 30 – Payments, Distributions or Withdrawals to Insiders. The response to Part 13, Question 30 of the Statements incorporates by reference items listed in the responses to Part 2, Question 4 of the Statements.

Fill in this information to identify the case:

Debtor Name: In re : Zachry Holdings, Inc.

United States Bankruptcy Court for the: Southern District of Texas

Case number (if known): 24-90377 (MI)

☐ Check if this is an amended filing**Official Form 206Sum****Summary of Assets and Liabilities for Non-Individuals****12/15****Part 1: Summary of Assets****1. Schedule A/B: Assets—Real and Personal Property** (Official Form 206A/B)**1a. Real property:**Copy line 88 from *Schedule A/B*

\$ 0.00

1b. Total personal property:Copy line 91A from *Schedule A/B*

\$ 624,452,063.32

1c. Total of all property:Copy line 92 from *Schedule A/B*

\$ 624,452,063.32

Part 2: Summary of Liabilities**2. Schedule D: Creditors Who Have Claims Secured by Property** (Official Form 206D)Copy the total dollar amount listed in Column A, *Amount of claim*, from line 3 of *Schedule D*

\$ 282,371,252.61

3. Schedule E/F: Creditors Who Have Unsecured Claims (Official Form 206E/F)**3a. Total claim amounts of priority unsecured claims:**Copy the total claims from Part 1 from line 5a of *Schedule E/F*

\$ 0.00

3b. Total amount of claims of nonpriority amount of unsecured claims:Copy the total of the amount of claims from Part 2 from line 5b of *Schedule E/F*

+ \$ 284,094,638.45

4. Total liabilities

Lines 2 + 3a + 3b

\$ 566,465,891.06

Fill in this information to identify the case:

Debtor Name: In re : Zachry Holdings, Inc.

United States Bankruptcy Court for the: Southern District of Texas

Case number (if known): 24-90377 (MI)

☐ Check if this is an amended filing

Official Form 206A/B

Schedule A/B: Assets - Real and Personal Property

12/15

Disclose all property, real and personal, which the debtor owns or in which the debtor has any other legal, equitable, or future interest. Include all property in which the debtor holds rights and powers exercisable for the debtor's own benefit. Also include assets and properties which have no book value, such as fully depreciated assets or assets that were not capitalized. In Schedule A/B, list any executory contracts or unexpired leases. Also list them on Schedule G: Executory Contracts and Unexpired Leases (Official Form 206G).

Be as complete and accurate as possible. If more space is needed, attach a separate sheet to this form. At the top of any pages added, write the debtor's name and case number (if known). Also identify the form and line number to which the additional information applies. If an additional sheet is attached, include the amounts from the attachment in the total for the pertinent part.

For Part 1 through Part 11, list each asset under the appropriate category or attach separate supporting schedules, such as a fixed asset schedule or depreciation schedule, that gives the details for each asset in a particular category. List each asset only once. In valuing the debtor's interest, do not deduct the value of secured claims. See the instructions to understand the terms used in this form.

Part 1: Cash and cash equivalents**1. Does the debtor have any cash or cash equivalents?**

- ☐ No. Go to Part 2.
- ☒ Yes. Fill in the information below.

All cash or cash equivalents owned or controlled by the debtor**Current value of debtor's interest****2. Cash on hand**

2.1 None \$

3. Checking, savings, money market, or financial brokerage accounts (Identify all)

Name of institution (bank or brokerage firm)	Type of account	Last 4 digits of account number	
3.1 Bank of America	Checking	6305	\$ 0.00

4. Other cash equivalents (Identify all)

4.1 None \$

5. Total of Part 1

Add lines 2 through 4 (including amounts on any additional sheets). Copy the total to line 80.

\$ 0.00

Debtor: Zachry Holdings, Inc.

Case number (if known): 24-90377

Name

Part 2: Deposits and prepayments**6. Does the debtor have any deposits or prepayments?**

- ☒ No. Go to Part 3.
☐ Yes. Fill in the information below.

Current value of debtor's interest

7. Deposits, including security deposits and utility deposits

Description, including name of holder of deposit

\$

8. Prepayments, including prepayments on executory contracts, leases, insurance, taxes, and rent

Description, including name of holder of prepayment

\$

9. Total of Part 2.

Add lines 7 through 8. Copy the total to line 81.

\$ 0.00

Debtor: Zachry Holdings, Inc.

Case number (if known): 24-90377

Name

Part 3: Accounts receivable**10. Does the debtor have any accounts receivable?**

- ☒ No. Go to Part 4.
- ☐ Yes. Fill in the information below.

Current value of debtor's interest**11. Accounts receivable**

	Description	face amount	doubtful or uncollectible accounts		
11a.	90 days old or less:	\$ _____	- \$ _____	=..... →	\$ _____
11b.	Over 90 days old:	\$ _____	- \$ _____	=..... →	\$ _____

12. Total of Part 3.

Current value on lines 11a + 11b = line 12. Copy the total to line 82.

\$ _____ 0.00

Debtor: Zachry Holdings, Inc.

Case number (if known): 24-90377

Name

Part 4: Investments**13. Does the debtor own any investments?**

- ☐ No. Go to Part 5.
- ☒ Yes. Fill in the information below.

Valuation method used
for current value

Current value of debtor's interest

14. Mutual funds or publicly traded stocks not included in Part 1

Name of fund or stock:

14.1 See Schedule A/B 14 Attachment	Market value	\$	57,203,681.71
-------------------------------------	--------------	----	---------------

15. Non-publicly traded stock and interests in incorporated and unincorporated businesses, including any interest in an LLC, partnership, or joint venture

Name of entity:

% of ownership:

15.1 Zachry Enterprise Solutions, LLC	100.00%	Undetermined	\$	Undetermined
15.2 Zachry EPC Holdings, LLC.	100.00%	Undetermined	\$	Undetermined
15.3 Zachry Nuclear, Inc.	100.00%	Undetermined	\$	Undetermined
15.4 Zachry Plant Services Holdings, Inc.	100.00%	Undetermined	\$	Undetermined

16. Government bonds, corporate bonds, and other negotiable and non-negotiable instruments not included in Part 1

Describe:

16.1 None		\$	
-----------	--	----	--

17. Total of Part 4.

Add lines 14 through 16. Copy the total to line 83.

\$	57,203,681.71
----	---------------

Debtor: Zachry Holdings, Inc.

Case number (if known): 24-90377

Name

Part 5: Inventory, excluding agriculture assets

18. Does the debtor own any inventory (excluding agriculture assets)?

- ☒ No. Go to Part 6.
- ☐ Yes. Fill in the information below.

General description	Date of the last physical inventory	Net book value of debtor's interest (Where available)	Valuation method used for current value	Current value of debtor's interest
19. Raw materials		\$		\$
20. Work in progress		\$		\$
21. Finished goods, including goods held for resale		\$		\$
22. Other inventory or supplies		\$		\$

23. Total of Part 5.

Add lines 19 through 22. Copy the total to line 84.

\$ 0.00

24. Is any of the property listed in Part 5 perishable?

- ☐ No
- ☐ Yes

25. Has any of the property listed in Part 5 been purchased within 20 days before the bankruptcy was filed?

- ☐ No
- ☐ Yes. Description _____ Book value \$ _____ Valuation method _____ Current value \$ _____

26. Has any of the property listed in Part 5 been appraised by a professional within the last year?

- ☐ No
- ☐ Yes

Debtor: Zachry Holdings, Inc.

Case number (if known): 24-90377

Name

Part 6: Farming and fishing-related assets (other than titled motor vehicles and land)

27. Does the debtor own or lease any farming and fishing-related assets (other than titled motor vehicles and land)?

- ☒ No. Go to Part 7.
- ☐ Yes. Fill in the information below.

General description	Net book value of debtor's interest (Where available)	Valuation method used for current value	Current value of debtor's interest
28. Crops—either planted or harvested	\$ _____		\$ _____
29. Farm animals <i>Examples:</i> Livestock, poultry, farm-raised fish	\$ _____		\$ _____
30. Farm machinery and equipment (Other than titled motor vehicles)	\$ _____		\$ _____
31. Farm and fishing supplies, chemicals, and feed	\$ _____		\$ _____
32. Other farming and fishing-related property not already listed in Part 6	\$ _____		\$ _____
33. Total of Part 6. Add lines 28 through 32. Copy the total to line 85.			\$ _____ 0.00

34. Is the debtor a member of an agricultural cooperative?

- ☐ No
- ☐ Yes. Is any of the debtor's property stored at the cooperative?
- ☐ No
- ☐ Yes

35. Has any of the property listed in Part 6 been purchased within 20 days before the bankruptcy was filed?

- ☐ No
- ☐ Yes. Description _____ Book value \$ _____ Valuation method _____ Current value \$ _____

36. Is a depreciation schedule available for any of the property listed in Part 6?

- ☐ No
- ☐ Yes

37. Has any of the property listed in Part 6 been appraised by a professional within the last year?

- ☐ No
- ☐ Yes

Debtor: Zachry Holdings, Inc.

Case number (if known): 24-90377

Name

Part 7: Office furniture, fixtures, and equipment; and collectibles

38. Does the debtor own or lease any office furniture, fixtures, equipment, or collectibles?

- ☒ No. Go to Part 8.
- ☐ Yes. Fill in the information below.

General description	Net book value of debtor's interest (Where available)	Valuation method used for current value	Current value of debtor's interest
39. Office furniture			
_____	\$ _____	_____	\$ _____
40. Office fixtures			
_____	\$ _____	_____	\$ _____
41. Office equipment, including all computer equipment and communication systems equipment and software			
_____	\$ _____	_____	\$ _____
42. Collectibles <i>Examples:</i> Antiques and figurines; paintings, prints, or other artwork; books, pictures, or other art objects; china and crystal; stamp, coin, or baseball card collections; other collections, memorabilia, or collectibles			
_____	\$ _____	_____	\$ _____

43. **Total of Part 7.**

Add lines 39 through 42. Copy the total to line 86.

\$ 0.00

44. Is a depreciation schedule available for any of the property listed in Part 7?

- ☐ No
- ☐ Yes

45. Has any of the property listed in Part 7 been appraised by a professional within the last year?

- ☐ No
- ☐ Yes

Debtor: Zachry Holdings, Inc.

Case number (if known): 24-90377

Name

Part 8: Machinery, equipment, and vehicles

46. Does the debtor own or lease any machinery, equipment, or vehicles?

- ☒ No. Go to Part 9.
- ☐ Yes. Fill in the information below.

General description

Include year, make, model, and identification numbers (i.e., VIN, HIN, or N-number)

Net book value of debtor's interest

(Where available)

Valuation method used for current value**Current value of debtor's interest**

47. Automobiles, vans, trucks, motorcycles, trailers, and titled farm vehicles

_____ \$ _____ \$ _____

48. Watercraft, trailers, motors, and related accessories Examples: Boats, trailers, motors, floating homes, personal watercraft, and fishing vessels

_____ \$ _____ \$ _____

49. Aircraft and accessories

_____ \$ _____ \$ _____

50. Other machinery, fixtures, and equipment (excluding farm machinery and equipment)

_____ \$ _____ \$ _____

51. Total of Part 8.

Add lines 47 through 50. Copy the total to line 87.

\$ _____ 0.00

52. Is a depreciation schedule available for any of the property listed in Part 8?

- ☐ No
- ☐ Yes

53. Has any of the property listed in Part 8 been appraised by a professional within the last year?

- ☐ No
- ☐ Yes

Debtor: Zachry Holdings, Inc.

Case number (if known): 24-90377

Name

Part 9: Real property**54. Does the debtor own or lease any real property?**

- ☒ No. Go to Part 10.
- ☐ Yes. Fill in the information below.

55. Any building, other improved real estate, or land which the debtor owns or in which the debtor has an interest

Description and location of property	Nature and extent of debtor's interest in property	Net book value of debtor's interest (Where available)	Valuation method used for current value	Current value of debtor's interest
Include street address or other description such as Assessor Parcel Number (APN), and type of property (for example, acreage, factory, warehouse, apartment or office building), if available.				
55.1 _____		\$ _____		\$ _____

56. Total of Part 9.

Add the current value on lines 55.1 through 55.6 and entries from any additional sheets. Copy the total to line 88.

\$ 0.00

57. Is a depreciation schedule available for any of the property listed in Part 9?

- ☐ No
- ☐ Yes

58. Has any of the property listed in Part 9 been appraised by a professional within the last year?

- ☐ No
- ☐ Yes

Debtor: Zachry Holdings, Inc.

Case number (if known): 24-90377

Name

Part 10: Intangibles and intellectual property

59. Does the debtor have any interests in intangibles or intellectual property?

- ☐ No. Go to Part 11.
- ☒ Yes. Fill in the information below.

General description	Net book value of debtor's interest (Where available)	Valuation method used for current value	Current value of debtor's interest
60. Patents, copyrights, trademarks, and trade secrets			
60.1 None	\$		\$
61. Internet domain names and websites			
61.1 None	\$		\$
62. Licenses, franchises, and royalties			
62.1 None	\$		\$
63. Customer lists, mailing lists, or other compilations			
63.1 None	\$		\$
64. Other intangibles, or intellectual property			
64.1 Debt Issuance Costs	\$ 2,521,765.48	Net book value	\$ 2,521,765.48
65. Goodwill			
65.1 None	\$		\$

66. Total of Part 10.

Add lines 60 through 65. Copy the total to line 89.

\$ 2,521,765.48

67. Do your lists or records include personally identifiable information of customers (as defined in 11 U.S.C. §§ 101(41A) and 107)?

- ☒ No
- ☐ Yes

68. Is there an amortization or other similar schedule available for any of the property listed in Part 10?

- ☐ No
- ☒ Yes

69. Has any of the property listed in Part 10 been appraised by a professional within the last year?

- ☒ No
- ☐ Yes

Debtor: Zachry Holdings, Inc.

Case number (if known): 24-90377

Name

Part 11: All other assets**70. Does the debtor own any other assets that have not yet been reported on this form?**

Include all interests in executory contracts and unexpired leases not previously reported on this form.

- ☐ No. Go to Part 12.
- ☒ Yes. Fill in the information below.

Current value of debtor's interest

71. Notes receivable

Description (include name of obligor)	Total face amount	doubtful or uncollectible accounts	
71.1 None	\$	- \$	=..... → \$

72. Tax refunds and unused net operating losses (NOLs)

Description (for example, federal, state, local)	Tax year	
72.1 None		\$

73. Interests in insurance policies or annuities

73.1 See Schedule A/B 73 Attachment	\$	Undetermined
-------------------------------------	----	--------------

74. Causes of action against third parties (whether or not a lawsuit has been filed)

74.1 None	\$
Nature of claim	
Amount requested	\$

75. Other contingent and unliquidated claims or causes of action of every nature, including counterclaims of the debtor and rights to set off claims

75.1 None	\$
Nature of claim	
Amount requested	\$

76. Trusts, equitable or future interests in property

76.1 None	\$
-----------	----

77. Other property of any kind not already listed Examples: Season tickets, country club membership

77.1 See Schedule A/B 77 Attachment	\$	564,726,616.13
-------------------------------------	----	----------------

78. Total of Part 11.

Add lines 71 through 77. Copy the total to line 90.

\$	564,726,616.13
----	----------------

79. Has any of the property listed in Part 11 been appraised by a professional within the last year?

- ☒ No
- ☐ Yes

Debtor: Zachry Holdings, Inc.

Case number (if known):

24-90377

Name

Part 12: Summary

In Part 12 copy all of the totals from the earlier parts of the form.

Type of property	Current value of personal property	Current value of real property
80. Cash, cash equivalents, and financial assets. <i>Copy line 5, Part 1.</i>	\$ 0.00	
81. Deposits and prepayments. <i>Copy line 9, Part 2.</i>	\$ 0.00	
82. Accounts receivable. <i>Copy line 12, Part 3.</i>	\$ 0.00	
83. Investments. <i>Copy line 17, Part 4.</i>	\$ 57,203,681.71	
84. Inventory. <i>Copy line 23, Part 5.</i>	\$ 0.00	
85. Farming and fishing-related assets. <i>Copy line 33, Part 6.</i>	\$ 0.00	
86. Office furniture, fixtures, and equipment; and collectibles. <i>Copy line 43, Part 7.</i>	\$ 0.00	
87. Machinery, equipment, and vehicles. <i>Copy line 51, Part 8.</i>	\$ 0.00	
88. Real property. <i>Copy line 56, Part 9.....</i> →		\$ 0.00
89. Intangibles and intellectual property. <i>Copy line 66, Part 10.</i>	\$ 2,521,765.48	
90. All other assets. <i>Copy line 78, Part 11.</i>	\$ 564,726,616.13	
91. Total. Add lines 80 through 90 for each column.....91a.	\$ 624,452,063.32	\$ 0.00
92. Total of all property on Schedule A/B. Lines 91a + 91b = 92.		\$ 624,452,063.32

Fill in this information to identify the case:

Debtor Name: In re : Zachry Holdings, Inc.

United States Bankruptcy Court for the: Southern District of Texas

Case number (if known): 24-90377 (MI)

☐ Check if this is an amended filing**Official Form 206D****Schedule D: Creditors Who Have Claims Secured by Property**

12/15

Be as complete and accurate as possible.**1. Do any creditors have claims secured by debtor's property?**

- ☐ No. Check this box and submit page 1 of this form to the court with debtor's other schedules. Debtor has nothing else to report on this form.
- ☒ Yes. Fill in all of the information below.

Part 1: List Creditors Who Have Secured Claims**2. List in alphabetical order all creditors who have secured claims.** If a creditor has more than one secured claim, list the creditor separately for each claim.

Column A
Amount of claim
 Do not deduct the value of collateral.

Column B
Value of collateral that supports this claim

2.1 Creditor's name**Describe debtor's property that is subject to a lien**

See Schedule D Part 1 Attachment

\$ 282,371,252.61 \$ Undetermined

Creditor's Name

Creditor's mailing address**Describe the lien**

Notice Name

Street

Is the creditor an insider or related party?

- ☐ No
- ☐ Yes

City

State

ZIP Code

Country

Is anyone else liable on this claim?

- ☐ No
- ☐ Yes. Fill out *Schedule H: Codebtors(Official Form 206H)*.

Creditor's email address, if known**Date debt was incurred****Last 4 digits of account number****As of the petition filing date, the claim is:**

Check all that apply.

- ☐ Contingent
- ☐ Unliquidated
- ☐ Disputed

Do multiple creditors have an interest in the same property?

- ☐ No
- ☐ Yes. Have you already specified the relative priority?
- ☐ No. Specify each creditor, including this creditor, and its relative priority.
- ☐ Yes. The relative priority of creditors is specified on lines

3. Total of the dollar amounts from Part 1, Column A, including the amounts from the Additional Page, if any.

\$ 282,371,252.61

Part 2: List Others to Be Notified for a Debt Already Listed in Part 1

List in alphabetical order any others who must be notified for a debt already listed in Part 1. Examples of entities that may be listed are collection agencies, assignees of claims listed above, and attorneys for secured creditors.

If no others need to be notified for the debts listed in Part 1, do not fill out or submit this page. If additional pages are needed, copy this page.

Name and address	On which line in Part 1 did you enter the related creditor?	Last 4 digits of account number for this entity
Name	Line _____	_____
Notice Name		
Street		
City	State	ZIP Code
Country		

Fill in this information to identify the case:

Debtor Name: In re : Zachry Holdings, Inc.

United States Bankruptcy Court for the: Southern District of Texas

Case number (if known): 24-90377 (MI)

☐ Check if this is an amended filing

Official Form 206E/F

Schedule E/F: Creditors Who Have Unsecured Claims

12/15

Be as complete and accurate as possible. Use Part 1 for creditors with PRIORITY unsecured claims and Part 2 for creditors with NONPRIORITY unsecured claims. List the other party to any executory contracts or unexpired leases that could result in a claim. Also list executory contracts on Schedule A/B: Assets - Real and Personal Property (Official Form 206A/B) and on Schedule G: Executory Contracts and Unexpired Leases (Official Form 206G). Number the entries in Parts 1 and 2 in the boxes on the left. If more space is needed for Part 1 or Part 2, fill out and attach the Additional Page of that Part included in this form.

Part 1: List All Creditors with PRIORITY Unsecured Claims

1. Do any creditors have priority unsecured claims? (See 11 U.S.C. § 507).

- ☐ No. Go to Part 2.
- ☒ Yes. Go to Line 2.

2. List in alphabetical order all creditors who have unsecured claims that are entitled to priority in whole or in part. If the debtor has more than 3 creditors with priority unsecured claims, fill out and attach the Additional Page of Part 1.

Total claim	Priority amount
\$ Undetermined	\$ Undetermined

2.1 Priority creditor's name and mailing address

See Schedule E/F, Part 1 Attachment

Creditor Name

As of the petition filing date, the claim is: \$

Check all that apply.

☐ Contingent☐ Unliquidated☐ Disputed

Creditor's Notice name

Address

Basis for the claim:

City

State

ZIP Code

Country

Date or dates debt was incurred

Last 4 digits of account number

Specify Code subsection of PRIORITY unsecured

claim: 11 U.S.C. § 507(a) ()

Is the claim subject to offset?

☐ No☐ Yes

Part 2: List All Creditors with NONPRIORITY Unsecured Claims

3. List in alphabetical order all of the creditors with nonpriority unsecured claims. If the debtor has more than 6 creditors with nonpriority unsecured claims, fill out and attach the Additional Page of Part 2.

3.1 Nonpriority creditor's name and mailing address

See Schedule E/F, Part 2 Attachment

Creditor Name

Creditor's Notice name

Address

City

State

ZIP Code

Country

Date or dates debt was incurred
**Last 4 digits of account
number**
As of the petition filing date, the claim is:*Check all that apply.*☐ Contingent☐ Unliquidated☐ Disputed**Basis for the claim:****Amount of claim**

\$ 284,094,638.45

Is the claim subject to offset?☐ No☐ Yes

Part 3: List Others to Be Notified About Unsecured Claims

4. List in alphabetical order any others who must be notified for claims listed in Parts 1 and 2. Examples of entities that may be listed are collection agencies, assignees of claims listed above, and attorneys for unsecured creditors. If no others need to be notified for the debts listed in Parts 1 and 2, do not fill out or submit this page. If additional pages are needed, copy the next page.

Name and mailing address

On which line in Part 1 or Part 2 is the related creditor (if any) listed?

Last 4 digits of account number, if any

Name

Line

☐ Not Listed.Explain

Notice Name

Street

City

State

ZIP Code

Country

Part 4: Total Amounts of the Priority and Nonpriority Unsecured Claims

5. Add the amounts of priority and nonpriority unsecured claims.

		Total of claim amounts	
5a.	Total claims from Part 1	5a. \$	0.00
5b.	Total claims from Part 2	5b. + \$	284,094,638.45
5c.	Total of Parts 1 and 2 Lines 5a + 5b = 5c.	5c. \$	284,094,638.45

Fill in this information to identify the case:

Debtor Name: In re : Zachry Holdings, Inc.

United States Bankruptcy Court for the: Southern District of Texas

Case number (if known): 24-90377 (MI)

☐ Check if this is an amended filing**Official Form 206G****Schedule G: Executory Contracts and Unexpired Leases****12/15**

Be as complete and accurate as possible. If more space is needed, copy and attach the additional page, numbering the entries consecutively.

1. Does the debtor have any executory contracts or unexpired leases?

- ☐ No. Check this box and file this form with the court with the debtor's other schedules. There is nothing else to report on this form.
- ☒ Yes. Fill in all of the information below even if the contracts or leases are listed on *Schedule A/B: Assets - Real and Personal Property* (Official Form 206A/B).

2. List all contracts and unexpired leases**State the name and mailing address for all other parties with whom the debtor has an executory contract or unexpired lease****2.1 State what the contract or lease is for and the nature of the debtor's interest**

See Schedule G Attachment

Name

Notice Name

State the term remaining

Address

List the contract number of any government contract

City

State

ZIP Code

Country

Fill in this information to identify the case:

Debtor Name: In re : Zachry Holdings, Inc.

United States Bankruptcy Court for the: Southern District of Texas

Case number (if known): 24-90377 (MI)

☐ Check if this is an amended filing**Official Form 206H****Schedule H: Codebtors****12/15**

Be as complete and accurate as possible. If more space is needed, copy the Additional Page, numbering the entries consecutively. Attach the Additional Page to this page.

1. Does the debtor have any codebtors?

- ☐ No. Check this box and submit this form to the court with the debtor's other schedules. Nothing else needs to be reported on this form.
- ☒ Yes

2. In Column 1, list as codebtors all of the people or entities who are also liable for any debts listed by the debtor in the schedules of creditors, Schedules D-G. Include all guarantors and co-obligors. In Column 2, identify the creditor to whom the debt is owed and each schedule on which the creditor is listed. If the codebtor is liable on a debt to more than one creditor, list each creditor separately in Column 2.

Column 1: Codebtor		Column 2: Creditor	
Name	Mailing address	Name	Check all schedules that apply:
2.1 See Schedule H Attachment	Street		<input type="checkbox"/> D
			<input type="checkbox"/> E/F
			<input type="checkbox"/> G
	City State ZIP Code		
	Country		

Fill in this information to identify the case:

Debtor Name: In re : Zachry Holdings, Inc.

United States Bankruptcy Court for the: Southern District of Texas

Case number (if known): 24-90377 (MI)

Official Form 202**Declaration Under Penalty of Perjury for Non-Individual Debtors**

12/15

An individual who is authorized to act on behalf of a non-individual debtor, such as a corporation or partnership, must sign and submit this form for the schedules of assets and liabilities, any other document that requires a declaration that is not included in the document, and any amendments of those documents. This form must state the individual's position or relationship to the debtor, the identity of the document, and the date. Bankruptcy Rules 1008 and 9011.

WARNING -- Bankruptcy fraud is a serious crime. Making a false statement, concealing property, or obtaining money or property by fraud in connection with a bankruptcy case can result in fines up to \$500,000 or imprisonment for up to 20 years, or both. 18 U.S.C. §§ 152, 1341, 1519, and 3571.

Declaration and signature

I am the president, another officer, or an authorized agent of the corporation; a member or an authorized agent of the partnership; or another individual serving as a representative of the debtor in this case.

I have examined the information in the documents checked below and I have a reasonable belief that the information is true and correct:

- ☒ *Schedule A/B: Assets--Real and Personal Property* (Official Form 206A/B)
- ☒ *Schedule D: Creditors Who Have Claims Secured by Property* (Official Form 206D)
- ☒ *Schedule E/F: Creditors Who Have Unsecured Claims* (Official Form 206E/F)
- ☒ *Schedule G: Executory Contracts and Unexpired Leases* (Official Form 206G)
- ☒ *Schedule H: Codebtors* (Official Form 206H)
- ☒ *Summary of Assets and Liabilities for Non-Individuals* (Official Form 206Sum)
- ☐ *Amended Schedule* _____
- ☐ *Chapter 11 or Chapter 9 Cases: List of Creditors Who Have the 20 Largest Unsecured Claims and Are Not Insiders* (Official Form 204)
- ☐ Other document that requires a declaration _____

I declare under penalty of perjury that the foregoing is true and correct.

Executed on 07/16/2024

MM / DD / YYYY

✕ / s / Mohsin Y. Meghji

Signature of individual signing on behalf of debtor

Mohsin Y. Meghji

Printed name

Chief Restructuring Officer of Zachry Holdings, Inc

Position or relationship to debtor

In re: Zachry Holdings, Inc.**Case No. 24-90377**

Schedule A/B 14

Mutual funds or publicly traded stocks

Name of fund or stock	Valuation method used for current value	Current value of debtor's interest
0304-FID BALANCED	Market Value	\$2,883,752.90
0316-FID LOW PRICED STK	Market Value	\$1,023,810.04
0369-FID FREEDOM INCOME	Market Value	\$314,102.24
0371-FID FREEDOM 2010	Market Value	\$29,068.45
0372-FID FREEDOM 2020	Market Value	\$689,453.11
0373-FID FREEDOM 2030	Market Value	\$4,253,044.68
0718-FID FREEDOM 2040	Market Value	\$1,017,541.44
1312-FID FREEDOM 2005	Market Value	\$57,089.27
1313-FID FREEDOM 2015	Market Value	\$25,312.42
1314-FID FREEDOM 2025	Market Value	\$1,658,006.58
1315-FID FREEDOM 2035	Market Value	\$2,313,599.81
1617-FID FREEDOM 2045	Market Value	\$621,338.24
1618-FID FREEDOM 2050	Market Value	\$191,085.34
2326-FID US BOND IDX	Market Value	\$1,435,853.41
2331-FID FREEDOM 2055	Market Value	\$12,276.40
2352-FID MID CAP IDX	Market Value	\$190,393.72
2358-FID SM CAP IDX	Market Value	\$148,619.56
2363-FID INTL INDEX	Market Value	\$438,459.67
2642-FIMM GOVT INST	Market Value	\$4,880,682.93
2708-FID FREEDOM 2060	Market Value	\$1,451.22
2946-FID CONTRAFUND K6	Market Value	\$6,283,387.96
3458-FID GROWTH CO K6	Market Value	\$12,807,917.96
3462-FID MID CAP STOCK K6	Market Value	\$889,168.95
OLLN-PIM TOTAL RETURN A	Market Value	\$1,664,281.41
OMTT-VANGUARD INST INDEX	Market Value	\$6,079,760.53
OST4-UM BEHAVIORAL VAL R6	Market Value	\$753,539.30
OU9P-VRTS K SM-CAP GR I	Market Value	\$548,705.34
OUCG-MFS INTL DIVRSN R3	Market Value	\$1,389,221.39
OUFG-BARON GROWTH INST	Market Value	\$2,583,058.76
OUZ2-JPM EQUITY INCOME R6	Market Value	\$971,701.30
OVF9-VICTORY S ESTB VAL Y	Market Value	\$1,047,997.38
	TOTAL:	\$57,203,681.71

In re: Zachry Holdings, Inc.**Case No. 24-90377**

Schedule A/B 73

Interests in insurance policies or annuities

Company	Account number / Policy number	Current value of debtor's interest
ACE Property & Casualty Insurance Co.	PD12703001A	Undetermined
Allianz Global Corporate & Specialty SE London / Munich	ENCST2200125	Undetermined
Allianz Global Corporate & Specialty SE London / Munich (20%)	ENCST2100098	Undetermined
Allied World Assurance Company, Ltd	C071400/003	Undetermined
American Guarantee & Liability Ins Co	AUC 9385245-14	Undetermined
American Int'l Group UK Limited	62785615	Undetermined
American Int'l Group UK Limited (AIG)	62785728	Undetermined
American Int'l Reinsurance Co, Ltd.	28422127	Undetermined
American Int'l Reinsurance Co. Ltd.	62785728	Undetermined
Ascot Specialty Insurance Company	ENXC2110000570-02	Undetermined
Assicurazioni Generali S.P.A.	23YP00433000	Undetermined
Aviva Insurance Limited (15.5%)	ENCST2100098	Undetermined
AWAC / Apollo / Indigo / Hamilton /QBE	BOWCN2351914	Undetermined
AXA XL (22.22%)	ZIIAMP/2022/XS	Undetermined
Axis (21%)	ENCST2100098	Undetermined
Beazley Insurance Company	V2757A230501	Undetermined
Bunker Hill Int'l Ins Bermuda	1223796	Undetermined
Canopus (7.5%)	ENCST2100098	Undetermined
Castel Underwriting Agencies Ltd. (5%)	ENCST2100098	Undetermined
Chubb (11.11%)	ZIIAMP/2022/XS	Undetermined
Chubb Bermuda Insurance Ltd.	ZACH-0341 / MXS	Undetermined
Columbia Casualty Company	6081178031	Undetermined
Convex Ins UK Ltd, LIRMA C9800	B0509BOWCN2351953	Undetermined
Evanston Insurance Company (Markel)	MKLV6XL30000390	Undetermined
Everest Indemnity Insurance Company	XC4EX00053-231	Undetermined
Everest National Insurance Company	CYBP001451-231	Undetermined
Everest Reinsurance Bermuda Ltd	PWB0000198-231	Undetermined
Federal Insurance Company (Chubb)	J0637587A	Undetermined
General Security Indemnity Co of AZ	10F153931-2023-1	Undetermined
Global Aerospace	9025091	Undetermined
Global Aerospace	60000141	Undetermined

In re: Zachry Holdings, Inc.**Case No. 24-90377**

Schedule A/B 73

Interests in insurance policies or annuities

Company	Account number / Policy number	Current value of debtor's interest
Great American Insurance Company	SCI273610024	Undetermined
Great Lakes Insurance SE (Munich Re)	BOWZC2350113	Undetermined
Great Lakes Insurance SE (Munich Reinsurance Company) (11%)	ENCST2100098	Undetermined
Great Lakes Insurance SE (Munich Reinsurance Company) (33.34%)	ZIIAMP/2022/XS	Undetermined
Great Lakes Insurance SE (Munich Reinsurance Company) (50%)	ZIIAMP/2022/PR	Undetermined
Hanseatic Ins. Co. (Bermuda) Ltd.	HIPD205657	Undetermined
Helix / Ark / Argo	BMBDAOCC2023119	Undetermined
Helvetia Global Solutions Ltd	BOWZC2350132	Undetermined
Illinois Union Insurance Company (Chubb)	EXO G71752616 003	Undetermined
Indemnity Insurance Company of North America	XSM G47430732 001	Undetermined
Indian Harbor Insurance Company (AXA XL)	CPX742010810	Undetermined
Ironshore Specialty Insurance Company (Liberty Mutual)	ICELLUW00115088	Undetermined
Ironshore Specialty Insurance Company (Liberty Mutual)	IEELCPLCD63N002	Undetermined
Liberty Mutual Insurance Europe SE	BOWCN2351879	Undetermined
Lloyds Syndicate 4711 ASP (Emerald)	BOWCN2352459	Undetermined
Lloyd's Syndicate No. 0033 (Hiscox)	B0509BOWCN2351953	Undetermined
Lloyd's Syndicate 0033 HIS	BOWCN2351912	Undetermined
Lloyd's Syndicate 2003 AXL	BOWCN2352020	Undetermined
Lloyd's Syndicate 4711 ASP	BOWCN2351912	Undetermined
Lloyd's Syndicate No. 4000 HAM (Hamilton)	B0509BOWCN2351953	Undetermined
Magna Carta Ins. Ltd.	MCPD208172	Undetermined
Magna Carta Ins. Ltd.	MCPD210919	Undetermined
Magna Carta Ins. Ltd. (Fast Track)	MCPD210919	Undetermined
Magna Carta Insurance, Ltd.	MCPD210921	Undetermined
Magna Carta Insurance, Ltd.	MCPD210922	Undetermined
Manga Carta Insurance, Ltd.	MCPD210862	Undetermined
Manga Carta Insurance, Ltd.	MCPD210863	Undetermined
Manga Carta Insurance, Ltd.	MCPD210920	Undetermined

In re: Zachry Holdings, Inc.**Case No. 24-90377**

Schedule A/B 73

Interests in insurance policies or annuities

Company	Account number / Policy number	Current value of debtor's interest
Manga Carta Insurance, Ltd. (Fast Track)	MCPD210863	Undetermined
Manga Carta Insurance, Ltd. (Fast Track)	MCPD210920	Undetermined
Manga Carta Insurance, Ltd. (Fast Track)	MCPD210922	Undetermined
Markel American Insurance Company	MKLM2IM0001838	Undetermined
Markel American Insurance Company (22.22%)	ZIIAMP/2022/XS	Undetermined
Markel American Insurance Company (25%)	ZIIAMP/2022/PR	Undetermined
Markel Bermuda Limited	196346216326-ALT PW-2	Undetermined
National Fire & Marine Ins. Co. (Berkshire)	42-XSF-312807-04	Undetermined
Navigators Insurance Company	NY23LIA15595601	Undetermined
North Rock Ins Co Ltd (CNA)	702100240	Undetermined
QBE Insurance (Eurpoe) Ltd.	BOWCN2352450	Undetermined
QBE Insurance Corporation	140001296	Undetermined
QBE Lloyds Syndicate QPS 5555	B0509BOWCN2351906	Undetermined
QBE Lloyds Syndicate QPS 5555	B0509BOWCN2351953	Undetermined
QBE Lloyds Syndicate QPS 5555	BOWCN2351912	Undetermined
QBE Lloyds Syndicate QPS 5555	BOWCN2352459	Undetermined
QBE UK Limited	B0509BOWCN2351906	Undetermined
QBE UK Limited	BOWCN2352459	Undetermined
QBE UK Limited, D1806	BOWCN2351912	Undetermined
SCOR Channel Limited	BOWCN2352080	Undetermined
Scor UK Company Limited	GLOPR2302039	Undetermined
Scor UK Company Limited (11.11%)	ZIIAMP/2022/XS	Undetermined
Scor UK Company Limited (20%)	ENCST2100098	Undetermined
Scor UK Company Limited (25%)	ZIIAMP/2022/PR	Undetermined
Starr Insurance & Reinsurance Ltd	SIPW042523	Undetermined
Starr Surplus Lines Ins Co.	B0509BOWCN2351906	Undetermined
Steadfast Insurance Company (Zurich)	EOC5963934-16	Undetermined
Swiss Re International SE, Luxembourg	EXS 2001604-00	Undetermined
Vantage Risk Specialty Insurance Company	P03CP0000045290	Undetermined
Zurich American Insurance Company	BAP 3437224 21	Undetermined
Zurich American Insurance Company	GLO 3437220 21	Undetermined
Zurich American Insurance Company	MBR3717738-18	Undetermined
Zurich American Insurance Company	WC 3437222 23	Undetermined

In re: Zachry Holdings, Inc.

Case No. 24-90377

Schedule A/B 73

Interests in insurance policies or annuities

Company	Account number / Policy number	Current value of debtor's interest
Zurich American Insurance Company	ZE 0146646-06	Undetermined
	TOTAL:	Undetermined

In re: Zachry Holdings, Inc.

Case No. 24-90377

Schedule A/B 77

Other property of any kind not already listed

Other property of any kind not already listed		Current value of debtor's interest
Intercompany receivable - Zachry Consolodated, LLC		\$1,988,352.69
Intercompany receivable - Zachry Industries, Inc.		\$156,320.41
Intercompany receivable - Zachry Nuclear, Inc.		\$44,562,276.20
Intercompany receivable - Zachry Plant Services Holdings, Inc.		\$518,019,666.83
TOTAL:		\$564,726,616.13

In re: Zachry Holdings, Inc.
Case No. 24-90377
Schedule D, Part 1
Creditors Who Have Claims Secured by Property

Line	Creditor's Name	Address 1	City	State	Zip	Date incurred	Account number (last 4 digits)	Multiple creditors (Y/N)	If multiple creditors, specify each creditor, including this creditor, and its relative priority.	Describe debtor's property that is subject to a lien	Describe the lien	Insider / related party (Y/N)	Codebtor (Y/N)	Contingent	Unliquidated	Disputed	Amount of claim <small>Do not deduct the value of collateral.</small>	Value of collateral that supports this claim
2.1	Bank of America	P.O. Box 300	San Antonio	TX	78291	5/2/2023	N/A	Y	First Priority	Personal property and fixture property	Term Loan	N	Y	N	N	N	\$156,936,907.12	Undetermined
2.2	Bank of America	P.O. Box 300	San Antonio	TX	78291	5/2/2023	N/A	Y	First Priority	Personal property and fixture property	Revolving Loan	N	Y	N	N	N	\$50,219,810.28	Undetermined
2.3	Bank of America	P.O. Box 300	San Antonio	TX	78291	12/6/2023	N/A	Y	First Priority	Personal property and fixture property	Revolving Loan	N	Y	N	N	N	\$75,214,535.21	Undetermined
2.4	Bank of America	P.O. Box 300	San Antonio	TX	78291	1/6/2015	1617	Y	First Priority	All assets of the Debtor	Standby Letter of Credit	N	Y	Y	Y	N	Undetermined	Undetermined
2.5	Bank of America	P.O. Box 300	San Antonio	TX	78291	2/25/2019	9428	Y	First Priority	All assets of the Debtor	Standby Letter of Credit	N	Y	Y	Y	N	Undetermined	Undetermined
2.6	Bank of America	P.O. Box 300	San Antonio	TX	78291	5/27/2022	1080	Y	First Priority	All assets of the Debtor	Standby Letter of Credit	N	Y	Y	Y	N	Undetermined	Undetermined
2.7	Bank of America	P.O. Box 300	San Antonio	TX	78291	11/22/2022	1127	Y	First Priority	All assets of the Debtor	Standby Letter of Credit	N	Y	Y	Y	N	Undetermined	Undetermined
2.8	Bank of America	P.O. Box 300	San Antonio	TX	78291	11/16/2022	1192	Y	First Priority	All assets of the Debtor	Standby Letter of Credit	N	Y	Y	Y	N	Undetermined	Undetermined
2.9	Bank of America	P.O. Box 300	San Antonio	TX	78291	3/9/2023	1312	Y	First Priority	All assets of the Debtor	Standby Letter of Credit	N	Y	Y	Y	N	Undetermined	Undetermined
2.10	Bank of America	P.O. Box 300	San Antonio	TX	78291	6/5/2023	1382	Y	First Priority	All assets of the Debtor	Standby Letter of Credit	N	Y	Y	Y	N	Undetermined	Undetermined
TOTAL:																	\$282,371,252.61	Undetermined

In re: Zachry Holdings, Inc.
Case No. 24-90377
Schedule E/F, Part 1
Creditors Who Have PRIORITY Unsecured Claims

Line	Priority Creditors Name	Creditor Notice Name	Address 1	City	State	Zip	Country	Date incurred	Account number (last 4 digits)	Specify Code subsection: 11 § U.S.C. 507(a)()	Basis for claim	Subject to offset (Y/N)	Contingent (Y/N)	Unliquidated (Y/N)	Disputed (Y/N)	Total claim	Priority amount
2.1	Colorado Department of Revenue		PO Box 17087	Denver	CO	80217-0087		Undetermined	x6814	8	Income Tax	N	N	Y	N	Undetermined	Undetermined
2.2	Department of the Treasury	Internal Revenue Service	PO Box 7346	Philadelphia	PA	19101-7346		Undetermined	x6814	8	Excise tax on self-insured health plan	N	N	Y	N	Undetermined	Undetermined
2.3	Idaho State Tax Commission		PO Box 56	Boise	ID	83756-0056		Undetermined	x6814	8	Income Tax	N	N	Y	N	Undetermined	Undetermined
2.4	Kansas Corporate Tax		915 SW Harrison St	Topeka	KS	66612-1588		Undetermined	x6814	8	Income Tax	N	N	Y	N	Undetermined	Undetermined
2.5	Minnesota Franchise Tax Board		600 N Robert St, Mail Station 1250	St. Paul	MN	55145-1250		Undetermined	x6814	8	Franchise Tax	N	N	Y	N	Undetermined	Undetermined
2.6	Texas Comptroller of Public Accounts		PO Box 149348	Austin	TX	78714-9348		Undetermined	x142	8	Franchise Tax	N	N	Y	N	Undetermined	Undetermined
2.7	Utah State Tax Commission		210 N 1950 W	Salt Lake City	UT	84134-0300		Undetermined	x6814	8	Income Tax	N	N	Y	N	Undetermined	Undetermined
2.8	Wisconsin Department of Revenue		PO Box 8908	Madison	WI	53708-8908		Undetermined	x6814	8	Income Tax	N	N	Y	N	Undetermined	Undetermined
TOTAL:																Undetermined	Undetermined

In re: Zachry Holdings, Inc.
Case No. 24-90377
Schedule E/F, Part 2
Creditors Who Have NONPRIORITY Unsecured Claims

Line	Nonpriority Creditor's Name	Creditor Notice Name	Address 1	Address 2	City	State	Zip	Country	Date incurred	Basis for claim	Subject to offset (Y/N)	Contingent	Unliquidated	Disputed	Amount of claim
3.1	Deferred Compensation Plan 001		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	57,520.58
3.2	Deferred Compensation Plan 002		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	628,305.42
3.3	Deferred Compensation Plan 003		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	171,492.12
3.4	Deferred Compensation Plan 004		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	33,869.98
3.5	Deferred Compensation Plan 005		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	305,412.88
3.6	Deferred Compensation Plan 006		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	65,797.04
3.7	Deferred Compensation Plan 007		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	12,845.52
3.8	Deferred Compensation Plan 008		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	1,194,770.54
3.9	Deferred Compensation Plan 009		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	270,893.41
3.10	Deferred Compensation Plan 010		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	214,541.33
3.11	Deferred Compensation Plan 011		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	346,124.38
3.12	Deferred Compensation Plan 012		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	131,721.18
3.13	Deferred Compensation Plan 013		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	747,712.70
3.14	Deferred Compensation Plan 014		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	38,272.93
3.15	Deferred Compensation Plan 015		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	30,642.71
3.16	Deferred Compensation Plan 016		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	11,200.20
3.17	Deferred Compensation Plan 017		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	80,764.24
3.18	Deferred Compensation Plan 018		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	9,163.69
3.19	Deferred Compensation Plan 019		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	132,959.12
3.20	Deferred Compensation Plan 020		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	130,472.04
3.21	Deferred Compensation Plan 021		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	4,334.23
3.22	Deferred Compensation Plan 022		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	9,865.25
3.23	Deferred Compensation Plan 023		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	24,792.69
3.24	Deferred Compensation Plan 024		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	732,571.35
3.25	Deferred Compensation Plan 025		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	410,606.08
3.26	Deferred Compensation Plan 026		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	68,522.35
3.27	Deferred Compensation Plan 027		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	32,709.64
3.28	Deferred Compensation Plan 028		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	20,965.93
3.29	Deferred Compensation Plan 029		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	13,279.07
3.30	Deferred Compensation Plan 030		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	46,550.70

In re: Zachry Holdings, Inc.
Case No. 24-90377
Schedule E/F, Part 2
Creditors Who Have NONPRIORITY Unsecured Claims

Line	Nonpriority Creditor's Name	Creditor Notice Name	Address 1	Address 2	City	State	Zip	Country	Date incurred	Basis for claim	Subject to offset (Y/N)	Contingent	Unliquidated	Disputed	Amount of claim
3.31	Deferred Compensation Plan 031		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	115,459.78
3.32	Deferred Compensation Plan 032		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	1,687.47
3.33	Deferred Compensation Plan 033		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	409,864.10
3.34	Deferred Compensation Plan 034		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	3,361.47
3.35	Deferred Compensation Plan 035		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	2,714.85
3.36	Deferred Compensation Plan 036		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	253,249.96
3.37	Deferred Compensation Plan 037		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	13,257.40
3.38	Deferred Compensation Plan 038		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	3,092.28
3.39	Deferred Compensation Plan 039		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	51,217.10
3.40	Deferred Compensation Plan 040		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	42,748.29
3.41	Deferred Compensation Plan 041		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	15,681.38
3.42	Deferred Compensation Plan 042		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	197,538.02
3.43	Deferred Compensation Plan 043		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	18,465.07
3.44	Deferred Compensation Plan 044		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	2,107,030.69
3.45	Deferred Compensation Plan 045		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	1,031,734.79
3.46	Deferred Compensation Plan 046		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	2,249.22
3.47	Deferred Compensation Plan 047		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	1,848.98
3.48	Deferred Compensation Plan 048		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	290,784.40
3.49	Deferred Compensation Plan 049		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	25,441.78
3.50	Deferred Compensation Plan 050		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	25,489.12
3.51	Deferred Compensation Plan 051		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	193,668.58
3.52	Deferred Compensation Plan 052		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	1,581.94
3.53	Deferred Compensation Plan 053		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	40,074.01
3.54	Deferred Compensation Plan 054		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	8,095.91
3.55	Deferred Compensation Plan 055		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	17,177.46
3.56	Deferred Compensation Plan 056		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	14,093.74
3.57	Deferred Compensation Plan 057		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	53,611.34
3.58	Deferred Compensation Plan 058		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	1,467,487.53
3.59	Deferred Compensation Plan 059		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	597,475.76
3.60	Deferred Compensation Plan 060		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	508,699.88

In re: Zachry Holdings, Inc.
Case No. 24-90377
Schedule E/F, Part 2
Creditors Who Have NONPRIORITY Unsecured Claims

Line	Nonpriority Creditor's Name	Creditor Notice Name	Address 1	Address 2	City	State	Zip	Country	Date incurred	Basis for claim	Subject to offset (Y/N)	Contingent	Unliquidated	Disputed	Amount of claim
3.61	Deferred Compensation Plan 061		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	287,401.47
3.62	Deferred Compensation Plan 062		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	5,253.83
3.63	Deferred Compensation Plan 063		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	13,877.50
3.64	Deferred Compensation Plan 064		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	3,070.08
3.65	Deferred Compensation Plan 065		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	4,922.70
3.66	Deferred Compensation Plan 066		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	95,056.27
3.67	Deferred Compensation Plan 067		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	6,594.69
3.68	Deferred Compensation Plan 068		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	577,554.23
3.69	Deferred Compensation Plan 069		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	99,619.12
3.70	Deferred Compensation Plan 070		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	3,851.09
3.71	Deferred Compensation Plan 071		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	20,965.19
3.72	Deferred Compensation Plan 072		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	16,248.93
3.73	Deferred Compensation Plan 073		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	73,533.28
3.74	Deferred Compensation Plan 074		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	16,778.17
3.75	Deferred Compensation Plan 075		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	262,947.02
3.76	Deferred Compensation Plan 076		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	58,644.08
3.77	Deferred Compensation Plan 077		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	10,337.79
3.78	Deferred Compensation Plan 078		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	16,786.19
3.79	Deferred Compensation Plan 079		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	154,775.97
3.80	Deferred Compensation Plan 080		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	30,760.03
3.81	Deferred Compensation Plan 081		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	103,041.65
3.82	Deferred Compensation Plan 082		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	377,183.44
3.83	Deferred Compensation Plan 083		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	16,089.66
3.84	Deferred Compensation Plan 084		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	1,119,986.29
3.85	Deferred Compensation Plan 085		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	1,914,984.47
3.86	Deferred Compensation Plan 086		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	28,193.03
3.87	Deferred Compensation Plan 087		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	411,118.41
3.88	Deferred Compensation Plan 088		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	44,188.89
3.89	Deferred Compensation Plan 089		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	115,443.84
3.90	Deferred Compensation Plan 090		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	8,646.17

In re: Zachry Holdings, Inc.
Case No. 24-90377
Schedule E/F, Part 2
Creditors Who Have NONPRIORITY Unsecured Claims

Line	Nonpriority Creditor's Name	Creditor Notice Name	Address 1	Address 2	City	State	Zip	Country	Date incurred	Basis for claim	Subject to offset (Y/N)	Contingent	Unliquidated	Disputed	Amount of claim
3.91	Deferred Compensation Plan 091		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	594,841.39
3.92	Deferred Compensation Plan 092		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	36,749.05
3.93	Deferred Compensation Plan 093		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	209,304.69
3.94	Deferred Compensation Plan 094		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	5,715.16
3.95	Deferred Compensation Plan 095		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	590,055.23
3.96	Deferred Compensation Plan 096		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	8,302.65
3.97	Deferred Compensation Plan 097		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	321,511.90
3.98	Deferred Compensation Plan 098		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	15,537.56
3.99	Deferred Compensation Plan 099		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	26,394.67
3.100	Deferred Compensation Plan 100		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	112,030.92
3.101	Deferred Compensation Plan 101		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	325,260.48
3.102	Deferred Compensation Plan 102		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	141,305.91
3.103	Deferred Compensation Plan 103		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	247,646.40
3.104	Deferred Compensation Plan 104		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	92,478.49
3.105	Deferred Compensation Plan 105		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	44,856.35
3.106	Deferred Compensation Plan 106		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	333,921.59
3.107	Deferred Compensation Plan 107		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	476,349.24
3.108	Deferred Compensation Plan 108		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	4,755.10
3.109	Deferred Compensation Plan 109		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	409,302.91
3.110	Deferred Compensation Plan 110		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	6,384.01
3.111	Deferred Compensation Plan 111		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	103,441.90
3.112	Deferred Compensation Plan 112		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	17,148.49
3.113	Deferred Compensation Plan 113		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	2,718,974.80
3.114	Deferred Compensation Plan 114		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	427,830.35
3.115	Deferred Compensation Plan 115		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	31,464.92
3.116	Deferred Compensation Plan 116		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	51,884.24
3.117	Deferred Compensation Plan 117		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	30,455.93
3.118	Deferred Compensation Plan 118		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	1,155,356.00
3.119	Deferred Compensation Plan 119		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	23,310.43
3.120	Deferred Compensation Plan 120		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	324,601.47

In re: Zachry Holdings, Inc.
Case No. 24-90377
Schedule E/F, Part 2
Creditors Who Have NONPRIORITY Unsecured Claims

Line	Nonpriority Creditor's Name	Creditor Notice Name	Address 1	Address 2	City	State	Zip	Country	Date incurred	Basis for claim	Subject to offset (Y/N)	Contingent	Unliquidated	Disputed	Amount of claim
3.121	Deferred Compensation Plan 121		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	899,441.53
3.122	Deferred Compensation Plan 122		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	36,138.42
3.123	Deferred Compensation Plan 123		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	18,559.52
3.124	Deferred Compensation Plan 124		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	12,670.99
3.125	Deferred Compensation Plan 125		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	6,607.35
3.126	Deferred Compensation Plan 126		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	546,052.09
3.127	Deferred Compensation Plan 127		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	193,454.21
3.128	Deferred Compensation Plan 128		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	22,152.86
3.129	Deferred Compensation Plan 129		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	4,016.28
3.130	Deferred Compensation Plan 130		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	27,787.49
3.131	Deferred Compensation Plan 131		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	19,061.37
3.132	Deferred Compensation Plan 132		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	44,952.68
3.133	Deferred Compensation Plan 133		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	29,527.96
3.134	Deferred Compensation Plan 134		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	10,034.44
3.135	Deferred Compensation Plan 135		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	15,356.75
3.136	Deferred Compensation Plan 136		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	245,976.55
3.137	Deferred Compensation Plan 137		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	179,107.29
3.138	Deferred Compensation Plan 138		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	97,805.40
3.139	Deferred Compensation Plan 139		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	400,941.41
3.140	Deferred Compensation Plan 140		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	79,389.47
3.141	Deferred Compensation Plan 141		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	23,380.75
3.142	Deferred Compensation Plan 142		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	434,144.18
3.143	Deferred Compensation Plan 143		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	112,102.04
3.144	Deferred Compensation Plan 144		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	5,611.81
3.145	Deferred Compensation Plan 145		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	27,448.14
3.146	Deferred Compensation Plan 146		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	256,010.65
3.147	Deferred Compensation Plan 147		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	1,202,441.75
3.148	Deferred Compensation Plan 148		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	297,611.68
3.149	Deferred Compensation Plan 149		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	19,626.39
3.150	Deferred Compensation Plan 150		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	41,857.16

In re: Zachry Holdings, Inc.
Case No. 24-90377
Schedule E/F, Part 2
Creditors Who Have NONPRIORITY Unsecured Claims

Line	Nonpriority Creditor's Name	Creditor Notice Name	Address 1	Address 2	City	State	Zip	Country	Date incurred	Basis for claim	Subject to offset (Y/N)	Contingent	Unliquidated	Disputed	Amount of claim
3.151	Deferred Compensation Plan 151		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	37,483.47
3.152	Deferred Compensation Plan 152		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	551,589.52
3.153	Deferred Compensation Plan 153		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	26,228.64
3.154	Deferred Compensation Plan 154		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	114,974.07
3.155	Deferred Compensation Plan 155		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	92,072.58
3.156	Deferred Compensation Plan 156		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	31,618.36
3.157	Deferred Compensation Plan 157		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	477,229.94
3.158	Deferred Compensation Plan 158		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	35,536.64
3.159	Deferred Compensation Plan 159		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	32,961.80
3.160	Deferred Compensation Plan 160		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	196,817.56
3.161	Deferred Compensation Plan 161		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	121,047.22
3.162	Deferred Compensation Plan 162		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	89,762.92
3.163	Deferred Compensation Plan 163		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	32,885.86
3.164	Deferred Compensation Plan 164		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	490,413.25
3.165	Deferred Compensation Plan 165		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	990,085.45
3.166	Deferred Compensation Plan 166		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	102,691.75
3.167	Deferred Compensation Plan 167		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	54,932.13
3.168	Deferred Compensation Plan 168		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	40,829.96
3.169	Deferred Compensation Plan 169		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	170,155.66
3.170	Deferred Compensation Plan 170		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	3,583.87
3.171	Deferred Compensation Plan 171		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	238,377.91
3.172	Deferred Compensation Plan 172		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	28,932.80
3.173	Deferred Compensation Plan 173		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	164,878.20
3.174	Deferred Compensation Plan 174		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	707,512.50
3.175	Deferred Compensation Plan 175		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	446.60
3.176	Deferred Compensation Plan 176		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	10,095.11
3.177	Deferred Compensation Plan 177		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	18,903.87
3.178	Deferred Compensation Plan 178		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	57,203.62
3.179	Deferred Compensation Plan 179		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	176,733.01
3.180	Deferred Compensation Plan 180		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	18,908.90

In re: Zachry Holdings, Inc.
Case No. 24-90377
Schedule E/F, Part 2
Creditors Who Have NONPRIORITY Unsecured Claims

Line	Nonpriority Creditor's Name	Creditor Notice Name	Address 1	Address 2	City	State	Zip	Country	Date incurred	Basis for claim	Subject to offset (Y/N)	Contingent	Unliquidated	Disputed	Amount of claim
3.181	Deferred Compensation Plan 181		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	330,606.01
3.182	Deferred Compensation Plan 182		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	16,583.90
3.183	Deferred Compensation Plan 183		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	9,191.84
3.184	Deferred Compensation Plan 184		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	294,970.52
3.185	Deferred Compensation Plan 185		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	143,081.81
3.186	Deferred Compensation Plan 186		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	356.63
3.187	Deferred Compensation Plan 187		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	14,972.73
3.188	Deferred Compensation Plan 188		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	14,890.27
3.189	Deferred Compensation Plan 189		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	98,937.27
3.190	Deferred Compensation Plan 190		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	130,684.22
3.191	Deferred Compensation Plan 191		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	34,372.26
3.192	Deferred Compensation Plan 192		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	366.00
3.193	Deferred Compensation Plan 193		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	622,246.83
3.194	Deferred Compensation Plan 194		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	361,667.88
3.195	Deferred Compensation Plan 195		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	100,561.03
3.196	Deferred Compensation Plan 196		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	16,787.72
3.197	Deferred Compensation Plan 197		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	115,404.43
3.198	Deferred Compensation Plan 198		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	85,625.01
3.199	Deferred Compensation Plan 199		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	9,258.74
3.200	Deferred Compensation Plan 200		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	1,198,805.20
3.201	Deferred Compensation Plan 201		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	163,950.27
3.202	Deferred Compensation Plan 202		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	74,152.33
3.203	Deferred Compensation Plan 203		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	30,679.46
3.204	Deferred Compensation Plan 204		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	35,433.15
3.205	Deferred Compensation Plan 205		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	9,614.08
3.206	Deferred Compensation Plan 206		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	14,194.42
3.207	Deferred Compensation Plan 207		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	70,561.95
3.208	Deferred Compensation Plan 208		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	1,417.70
3.209	Deferred Compensation Plan 209		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	24,538.70
3.210	Deferred Compensation Plan 210		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	108,527.85

In re: Zachry Holdings, Inc.
Case No. 24-90377
Schedule E/F, Part 2
Creditors Who Have NONPRIORITY Unsecured Claims

Line	Nonpriority Creditor's Name	Creditor Notice Name	Address 1	Address 2	City	State	Zip	Country	Date incurred	Basis for claim	Subject to offset (Y/N)	Contingent	Unliquidated	Disputed	Amount of claim
3.211	Deferred Compensation Plan 211		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	11,800.49
3.212	Deferred Compensation Plan 212		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	19,406.24
3.213	Deferred Compensation Plan 213		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	3,403.56
3.214	Deferred Compensation Plan 214		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	2,201.24
3.215	Deferred Compensation Plan 215		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	13,914.13
3.216	Deferred Compensation Plan 216		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	55,986.65
3.217	Deferred Compensation Plan 217		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	31,232.53
3.218	Deferred Compensation Plan 218		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	604,118.82
3.219	Deferred Compensation Plan 219		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	47,641.17
3.220	Deferred Compensation Plan 220		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	212,618.37
3.221	Deferred Compensation Plan 221		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	135,901.03
3.222	Deferred Compensation Plan 222		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	2,208.38
3.223	Deferred Compensation Plan 223		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	1,850.20
3.224	Deferred Compensation Plan 224		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	1,177,055.54
3.225	Deferred Compensation Plan 225		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	219,231.82
3.226	Deferred Compensation Plan 226		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	70,986.81
3.227	Deferred Compensation Plan 227		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	11,462.29
3.228	Deferred Compensation Plan 228		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	17,158.64
3.229	Deferred Compensation Plan 229		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	7,144.06
3.230	Deferred Compensation Plan 230		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	406,929.65
3.231	Deferred Compensation Plan 231		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	93,602.90
3.232	Deferred Compensation Plan 232		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	328,954.74
3.233	Deferred Compensation Plan 233		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	70,589.74
3.234	Deferred Compensation Plan 234		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	1,216.66
3.235	Deferred Compensation Plan 235		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	33,391.80
3.236	Deferred Compensation Plan 236		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	316,990.01
3.237	Deferred Compensation Plan 237		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	15,480.95
3.238	Deferred Compensation Plan 238		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	13,095.52
3.239	Deferred Compensation Plan 239		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	4,576.51
3.240	Deferred Compensation Plan 240		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	7,308.16

In re: Zachry Holdings, Inc.
Case No. 24-90377
Schedule E/F, Part 2
Creditors Who Have NONPRIORITY Unsecured Claims

Line	Nonpriority Creditor's Name	Creditor Notice Name	Address 1	Address 2	City	State	Zip	Country	Date incurred	Basis for claim	Subject to offset (Y/N)	Contingent	Unliquidated	Disputed	Amount of claim
3.241	Deferred Compensation Plan 241		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	173,323.11
3.242	Deferred Compensation Plan 242		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	165,609.75
3.243	Deferred Compensation Plan 243		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	7,126.88
3.244	Deferred Compensation Plan 244		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	11,119.90
3.245	Deferred Compensation Plan 245		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	32,007.47
3.246	Deferred Compensation Plan 246		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	66,507.57
3.247	Deferred Compensation Plan 247		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	2,083.27
3.248	Deferred Compensation Plan 248		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	1,066,200.11
3.249	Deferred Compensation Plan 249		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	60,118.73
3.250	Deferred Compensation Plan 250		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	5,395.33
3.251	Deferred Compensation Plan 251		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	410,285.57
3.252	Deferred Compensation Plan 252		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	526,619.20
3.253	Deferred Compensation Plan 253		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	104,868.43
3.254	Deferred Compensation Plan 254		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	170,823.31
3.255	Deferred Compensation Plan 255		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	21,819.90
3.256	Deferred Compensation Plan 256		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	5,661.42
3.257	Deferred Compensation Plan 257		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	34,235.10
3.258	Deferred Compensation Plan 258		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	6,521.64
3.259	Deferred Compensation Plan 259		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	951.66
3.260	Deferred Compensation Plan 260		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	3,092.28
3.261	Deferred Compensation Plan 261		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	5,903.08
3.262	Deferred Compensation Plan 262		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	28,373.29
3.263	Deferred Compensation Plan 263		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	6,818.03
3.264	Deferred Compensation Plan 264		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	174,320.49
3.265	Deferred Compensation Plan 265		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	10,259.92
3.266	Deferred Compensation Plan 266		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	12,269.55
3.267	Deferred Compensation Plan 267		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	3.54
3.268	Deferred Compensation Plan 268		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	458,454.55
3.269	Deferred Compensation Plan 269		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	466,591.60
3.270	Deferred Compensation Plan 270		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	10,656.06

In re: Zachry Holdings, Inc.
Case No. 24-90377
Schedule E/F, Part 2
Creditors Who Have NONPRIORITY Unsecured Claims

Line	Nonpriority Creditor's Name	Creditor Notice Name	Address 1	Address 2	City	State	Zip	Country	Date incurred	Basis for claim	Subject to offset (Y/N)	Contingent	Unliquidated	Disputed	Amount of claim
3.271	Deferred Compensation Plan 271		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	10,583.24
3.272	Deferred Compensation Plan 272		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	24,592.93
3.273	Deferred Compensation Plan 273		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	4,073.46
3.274	Deferred Compensation Plan 274		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	16,778.17
3.275	Deferred Compensation Plan 275		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	118,852.03
3.276	Deferred Compensation Plan 276		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	4.33
3.277	Deferred Compensation Plan 277		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	27,313.02
3.278	Deferred Compensation Plan 278		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	112,055.70
3.279	Deferred Compensation Plan 279		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	9,221.21
3.280	Deferred Compensation Plan 280		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	3,346,232.83
3.281	Deferred Compensation Plan 281		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	75,411.78
3.282	Deferred Compensation Plan 282		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	10,082.20
3.283	Deferred Compensation Plan 283		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	187,740.94
3.284	Deferred Compensation Plan 284		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	3,246.42
3.285	Deferred Compensation Plan 285		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	5,048.85
3.286	Deferred Compensation Plan 286		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	60,907.29
3.287	Deferred Compensation Plan 287		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	446,412.77
3.288	Deferred Compensation Plan 288		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	8,552.56
3.289	Deferred Compensation Plan 289		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	278,478.79
3.290	Deferred Compensation Plan 290		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	4,798.75
3.291	Deferred Compensation Plan 291		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	522,107.33
3.292	Deferred Compensation Plan 292		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	8,815.61
3.293	Deferred Compensation Plan 293		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	138,775.54
3.294	Deferred Compensation Plan 294		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	210,959.28
3.295	Deferred Compensation Plan 295		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	42,541.67
3.296	Deferred Compensation Plan 296		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	12,844.67
3.297	Deferred Compensation Plan 297		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	31,321.57
3.298	Deferred Compensation Plan 298		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	8,274.61
3.299	Deferred Compensation Plan 299		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	227,423.83
3.300	Deferred Compensation Plan 300		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	6,520.74

In re: Zachry Holdings, Inc.
Case No. 24-90377
Schedule E/F, Part 2
Creditors Who Have NONPRIORITY Unsecured Claims

Line	Nonpriority Creditor's Name	Creditor Notice Name	Address 1	Address 2	City	State	Zip	Country	Date incurred	Basis for claim	Subject to offset (Y/N)	Contingent	Unliquidated	Disputed	Amount of claim
3.301	Deferred Compensation Plan 301		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	407.15
3.302	Deferred Compensation Plan 302		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	22,142.25
3.303	Deferred Compensation Plan 303		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	54,924.76
3.304	Deferred Compensation Plan 304		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	7,546.49
3.305	Deferred Compensation Plan 305		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	14,408.94
3.306	Deferred Compensation Plan 306		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	7,036.22
3.307	Deferred Compensation Plan 307		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	29,757.27
3.308	Deferred Compensation Plan 308		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	1,584.05
3.309	Deferred Compensation Plan 309		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	2,640.86
3.310	Deferred Compensation Plan 310		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	92,234.79
3.311	Deferred Compensation Plan 311		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	34,427.83
3.312	Deferred Compensation Plan 312		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	37,656.48
3.313	Deferred Compensation Plan 313		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	1,197.11
3.314	Deferred Compensation Plan 314		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	15,091.02
3.315	Deferred Compensation Plan 315		Address on File						5/20/2024	Deferred Compensation Plan	N	N	N	N	34,731.38
3.316	Cotton, Shavonta	Holt Law Firm	Jim Holt	4720 North Blvd	Baton Rouge	LA	70806		Undetermined	Employment Litigation	N	Y	Y	Y	Undetermined
3.317	Ernst & Young	PNC BANK C/O ERNST & YOUNG	PO BOX 773712		CHICAGO	IL	60677-3712		Undetermined	Trade Payables	N	N	N	N	33,116.67
3.318	Gray, S.	Robert W. Schmidt Law Firm, PLLC	1502 West Avenue		Austin	TX	78701		Undetermined	Employment Litigation	N	Y	Y	Y	Undetermined
3.319	Lamotte, Avis	Stranch, Jennings, & Garvey, PLLC	J. Gerard Stranch, IV		Nashville	TN	37203		Undetermined	Complaint for Violation of WARN Act	N	Y	Y	Y	Undetermined
3.320	Zachry Enterprise Solutions, LLC		PO Box 240130		San Antonio	TX	78224		Undetermined	Intercompany Payable	N	N	Y	N	25,589,987.22
3.321	Zachry EPC Holdings, LLC		PO Box 240130		San Antonio	TX	78224		Undetermined	Intercompany Payable	N	N	Y	N	99,795,112.62
3.322	Zachry, LLC		PO Box 240130		San Antonio	TX	78224		Undetermined	Intercompany Payable	N	N	Y	N	101,539,994.57
														TOTAL:	284,094,638.45

In re: Zachry Holdings, Inc.
Case No. 24-90377
Schedule G
Executory Contracts and Unexpired Leases

Line	Name of other parties with whom the debtor has an executory contract or unexpired lease	Creditor Notice Name	Address 1	Address 2	City	State	Zip	Country	State what the contract or lease is for and the nature of the debtor's interest	State the term remaining, in days	List the contract number of any government contract
2.1	36Software		19 Cambridge Street		Rochester	NY	14607		Software agreement for Smartdocs products	Undetermined	
2.2	36Software		350 East Avenue Suite 203-5		Rochester	NY	14604		IT Contract - Smart Docs-Word Plugin for Proposal group	Undetermined	
2.3	Accuris - Information Handling Service		15 Inverness Way East		Englewood	CO	5710		IT Contract - Engineering Technical Standards subscription	Undetermined	
2.4	Acuity		One Lithonia Way		Conyers	GA	30012		IT Contract - Visual Lighting 2017 Cloud lighting measurement sw - 15 lic	Undetermined	
2.5	Adaptive Corp-Dassault Systemes		118 W Streetboro Rd Suite 221		Hudson	OH	44236		IT Contract - Simulia Abaqus	Undetermined	
2.6	Alert Logic - Forta		75 Remittance Drive Suite 6693		Chicago	IL	6693		IT Contract - Intrusion Protection , Monitoring and Analysis	Undetermined	
2.7	Allen Systems Group (ASG Technologies)		77 Fourth Avenue		Waltham	MA	02451		IT Contract - Safari Interface -Oracle UDMS CMIS Report writer	Undetermined	
2.8	Altair (Datawatch Corporation)		1820 E. Big Beaver Road		Troy	MI	48083		IT Contract - Monarch Classic -Modeler, data extraction	Undetermined	
2.9	Analytical Design Solutions		227 W Market St Suite 200		York	PA	17401		IT Contract - KioWare Classic Lite software for Zachry ER Kiosks	Undetermined	
2.10	Apex Systems, LLC		4400 Cox Road	Suite 200	Glen Allen	VA	23060		Professional Services Agreement	Undetermined	
2.11	ApiLayer		4001 W. Parmer Lane, Suite 125		Austin	TX	78727		IT Contract - Fixer-Foreign Exchange rate and currency conversion API used for AP/AR dashboards	Undetermined	
2.12	Appen		425 1St Street Unit 1507		San Francisco	CA	94105		IT Contract - InfoMaker 2017 - needed for Hexagon Smart Instrumentation mark ups	Undetermined	
2.13	Applications International Corporation		10920 Via Frontera, Suite 400		San Diego	CA	92127		IT Contract - SIMS Hosting Fee	Undetermined	
2.14	Applied Flow Technology (AFT)		2955 Professional PI Ste 301		Colorado Springs	CO	80904		IT Contract	Undetermined	
2.15	Aspen Technology		20 Crosby Drive		Bedford	MA	01730		IT Contract - HYSYS Renewal Oil / gas simulation, process modeling	Undetermined	
2.16	Autodesk		One Market St Ste 400		San Francisco	CA	94105		IT Contract - Prod Design Suite, Autodesk CAD	Undetermined	
2.17	AVEVA		26561 Rancho Parkway South		Lake Forest	CA	92630-8301		IT Contract - AVEVA Design software - Tokens	Undetermined	
2.18	Avidxchange		1210 Avidxchange Lane		Charlotte	NC	28206		IT Contract - Create-A-Check software-Site Payroll, AP checks	Undetermined	
2.19	Bentley Systems Inc		685 Stockton Drive		Exton	PA	19341-1151		IT Contract - Enterprise License Subscription (Qtrly);Css,Autopipe (05/25/XX annual)	Undetermined	
2.20	Blue Cross and Blue Shield of Texas		P.O. Box 660044		Dallas	TX	75266-0044		Employee Benefits: HSA, Standard PPO, & Enhanced PPO Medical	Undetermined	
2.21	Canon Financial Services, Inc.		14904 Collections Center Drive		Chicago	IL	60693		Master Lease Agreement 548411 for Various Printing and Scanning Equipment	Undetermined	
2.22	Caso Inc		134 West 29Th Street, Unit 306 - 310		New York	NY	10001		IT Contract - ScanPro software for Document Retention	Undetermined	
2.23	CAXperts - UPV Oracle Unifier Effort		Carl-Zeiss-Ring 4			ISMANI NG	BY85737	Germany	IT Contract - Lease lic Universal Plant Viewer	Undetermined	
2.24	CDW - Bluebeam		443 S. Raymond Ave.		Pasadena	CA	91105-2630		IT Contract - Bluebeam Open Licensing 3 year agreement	Undetermined	
2.25	CDW DIRECT LLC		200 North Milwaukee Ave		Vernon Hills	IL	60061		IT Contract - JAMF SOFTWARE	Undetermined	
2.26	CDW-Adobe		601 Townsend Street		San Francisco	CA	94103		IT Contract - PDF Editing & Creation	Undetermined	
2.27	CDW-Red Hat		100 E. Davie Street		Raleigh	NC	27601		IT Contract - Red Hat Linux Server subscription	Undetermined	
2.28	CDW-TechSmith		801 Garden Street Suite 201		Santa Barbara	CA	93101		IT Contract - Camtasia video recording software	Undetermined	
2.29	Certikit		6 High Street Belper			Derbyshire	DE56 1DL	UK	IT Contract	Undetermined	
2.30	Chempute Software		6 Abrey Road Kloof		Kwazulu-Natal		3610	South Africa	IT Contract - Instrucalc 9.0 - Control valve sizing software	Undetermined	
2.31	Cigna Global Health Benefits		P.O. Box 15111		Wilmington	DE	19850		Employee Benefits: Business Travel Medical	Undetermined	
2.32	Citrix Systems Inc - Paragon Micro		2 Corporate Drive		Lake Zurich	IL	0047		IT Contract - Citrix Environment 3 year renewal	Undetermined	

In re: Zachry Holdings, Inc.
Case No. 24-90377
Schedule G
Executory Contracts and Unexpired Leases

Line	Name of other parties with whom the debtor has an executory contract or unexpired lease	Creditor Notice Name	Address 1	Address 2	City	State	Zip	Country	State what the contract or lease is for and the nature of the debtor's interest	State the term remaining, in days	List the contract number of any government contract
2.33	Codeware Inc.		6530 Sawyer Loop Rd		Sarasota	FL	34238		IT Contract - Compress-Heat Exchanger/Vessel design	Undetermined	
2.34	Consolidated Electrical Design (CED)		9201 J Street		Omaha	NE	68127		IT Contract - Rockwell Toolkit - Omaha Design	Undetermined	
2.35	Curtiss-Wright Flow Control Svc		10195 Brecksville Rd		Brecksville	OH	44141		IT Contract - iPRSM Process software (3 Year Agreement ending 03/26/2023)	Undetermined	
2.36	CVS/Caremark		One CVS Drive		Woonsocket	RI	02895		Employee Benefits: Prescription Drugs for HSA, Standard PPO, & Enhanced PPO Medical	Undetermined	
2.37	Delttek		2291 Wood Oak Drive		Herndon	VA	20171		IT Contract - Acumen/Fuse SW: All billed to Projects/Other Depts	Undetermined	
2.38	DNV Phast		1400 Ravello Drive		Katy	TX	77449-5164		IT Contract - perpetual DNV Phast licenses; 6K maint	Undetermined	
2.39	Docusign Inc		2211 Main St Suite 1000		San Francisco	CA	94105		IT Contract - Electronic Signature and routing tool (15,000 envelopes)	Undetermined	
2.40	ECE Solutions		Ece Design 601 Skokie Blvd Suite 2B		Northbrook	IL	0062		IT Contract - Leica Scanner HW Maintenance (3 Devices) & related Software	Undetermined	
2.41	Enercalc		439 Grand Drive Suite 201		Bigfork	MT	59911		IT Contract - Structural Engineering Design Tools	Undetermined	
2.42	Engineering Physics Services (Paulin Research Group (PRG))		11211 Richmond Ave #109		Houston	TX	7082		IT Contract - FEPipe Maintenance	Undetermined	
2.43	Ensoft		3003 W Howard Lane		Austin	TX	78728		IT Contract - Lpile Modeling tool for structural analysis/Dyna N	Undetermined	
2.44	Entrust Data Card		1187 Park Place		Shakopee	MN	55379		IT Contract - 3 year SSL cert - CC (\$15,535.88 pd in 2019)	Undetermined	
2.45	FastSpring-HiQpdf		801 Garden Street Suite 201		Santa Barbara	CA	93101		IT Contract - HiQpdf for .NET enterprise-has to be credit card	Undetermined	
2.46	Feith Systems and Software		425 Maryland Dr		Fort Washington	PA	19034		IT Contract - Imaging Software Records Management	Undetermined	
2.47	Globalscape		4500 Lockhill Selma Rd Suite 150		San Antonio	TX	78249		IT Contract - EFT Express & add-on	Undetermined	
2.48	GoodSync		3701 Pender Dr Suite 400		Fairfax	VA	22030		IT Contract - Sync CAD files for ZEC-Banks CC charge	Undetermined	
2.49	Grape City		211 N Whitfield Street 7Th Floor		Pittsburgh	PA	15206		IT Contract - ComponentOne Studio-Enterprise for QTRAX project, ZNE	Undetermined	
2.50	Hartford Life & Accident Insurance Company		P.O. Box 2999	Attn: Benefit Management Services, Group Life Claim Dept.	Hartford	CT	06104-2999		Employee Benefits: Business Travel Accident	Undetermined	
2.51	Heat Transfer Research Inc (HTRI)		165 Research Dr		Navasota	TX	77868		IT Contract - Essentials Fee for Heat Transfer analysis software	Undetermined	
2.52	Hewlett-Packard Financial Services Company	HPFS	200 Connell Drive	Suite 5000	Berkeley Heights	NJ	07922		Computer Equipment Lease per Agreement 100606000153B-02	2 Month(s)	
2.53	Hewlett-Packard Financial Services Company	HPFS	200 Connell Drive	Suite 5000	Berkeley Heights	NJ	07922		Computer Equipment Lease per Agreement 100606000153C-01	2 Month(s)	
2.54	Hewlett-Packard Financial Services Company	HPFS	200 Connell Drive	Suite 5000	Berkeley Heights	NJ	07922		Computer Equipment Lease per Agreement 100606000153D	2 Month(s)	
2.55	Hewlett-Packard Financial Services Company	HPFS	200 Connell Drive	Suite 5000	Berkeley Heights	NJ	07922		Computer Equipment Lease per Agreement 100606000154B-04	5 Month(s)	
2.56	Hewlett-Packard Financial Services Company	HPFS	200 Connell Drive	Suite 5000	Berkeley Heights	NJ	07922		Computer Equipment Lease per Agreement 100606000155B-04	2 Month(s)	
2.57	Hewlett-Packard Financial Services Company	HPFS	200 Connell Drive	Suite 5000	Berkeley Heights	NJ	07922		Computer Equipment Lease per Agreement 100606000155B-05	2 Month(s)	
2.58	Hewlett-Packard Financial Services Company	HPFS	200 Connell Drive	Suite 5000	Berkeley Heights	NJ	07922		Computer Equipment Lease per Agreement 100606000156B-02	5 Month(s)	
2.59	Hewlett-Packard Financial Services Company	HPFS	200 Connell Drive	Suite 5000	Berkeley Heights	NJ	07922		Computer Equipment Lease per Agreement 100606000156B-03	11 Month(s)	
2.60	Hewlett-Packard Financial Services Company	HPFS	200 Connell Drive	Suite 5000	Berkeley Heights	NJ	07922		Computer Equipment Lease per Agreement 100606000157A-02	2 Month(s)	
2.61	Hewlett-Packard Financial Services Company	HPFS	200 Connell Drive	Suite 5000	Berkeley Heights	NJ	07922		Computer Equipment Lease per Agreement 100606000157B-01	2 Month(s)	

In re: Zachry Holdings, Inc.
Case No. 24-90377
Schedule G
Executory Contracts and Unexpired Leases

Line	Name of other parties with whom the debtor has an executory contract or unexpired lease	Creditor Notice Name	Address 1	Address 2	City	State	Zip	Country	State what the contract or lease is for and the nature of the debtor's interest	State the term remaining, in days	List the contract number of any government contract
2.62	Hewlett-Packard Financial Services Company	HPFS	200 Connell Drive	Suite 5000	Berkeley Heights	NJ	07922		Computer Equipment Lease per Agreement 100606000157C	2 Month(s)	
2.63	Hewlett-Packard Financial Services Company	HPFS	200 Connell Drive	Suite 5000	Berkeley Heights	NJ	07922		Computer Equipment Lease per Agreement 100606000160A-02	5 Month(s)	
2.64	Hewlett-Packard Financial Services Company	HPFS	200 Connell Drive	Suite 5000	Berkeley Heights	NJ	07922		Computer Equipment Lease per Agreement 100606000160A-03	11 Month(s)	
2.65	Hewlett-Packard Financial Services Company	HPFS	200 Connell Drive	Suite 5000	Berkeley Heights	NJ	07922		Computer Equipment Lease per Agreement 100606000160B-01	11 Month(s)	
2.66	Hewlett-Packard Financial Services Company	HPFS	200 Connell Drive	Suite 5000	Berkeley Heights	NJ	07922		Computer Equipment Lease per Agreement 100606000160C	11 Month(s)	
2.67	Hewlett-Packard Financial Services Company	HPFS	200 Connell Drive	Suite 5000	Berkeley Heights	NJ	07922		Computer Equipment Lease per Agreement 100606000161A-01	2 Month(s)	
2.68	Hewlett-Packard Financial Services Company	HPFS	200 Connell Drive	Suite 5000	Berkeley Heights	NJ	07922		Computer Equipment Lease per Agreement 100606000161B	2 Month(s)	
2.69	Hewlett-Packard Financial Services Company	HPFS	200 Connell Drive	Suite 5000	Berkeley Heights	NJ	07922		Computer Equipment Lease per Agreement 100606000161C	14 Month(s)	
2.70	Hewlett-Packard Financial Services Company	HPFS	200 Connell Drive	Suite 5000	Berkeley Heights	NJ	07922		Computer Equipment Lease per Agreement 100606000162A-01	5 Month(s)	
2.71	Hewlett-Packard Financial Services Company	HPFS	200 Connell Drive	Suite 5000	Berkeley Heights	NJ	07922		Computer Equipment Lease per Agreement 100606000162B	5 Month(s)	
2.72	Hewlett-Packard Financial Services Company	HPFS	200 Connell Drive	Suite 5000	Berkeley Heights	NJ	07922		Computer Equipment Lease per Agreement 100606000162C	17 Month(s)	
2.73	Hewlett-Packard Financial Services Company	HPFS	200 Connell Drive	Suite 5000	Berkeley Heights	NJ	07922		Computer Equipment Lease per Agreement 100606000163A-01	8 Month(s)	
2.74	Hewlett-Packard Financial Services Company	HPFS	200 Connell Drive	Suite 5000	Berkeley Heights	NJ	07922		Computer Equipment Lease per Agreement 100606000163B	8 Month(s)	
2.75	Hewlett-Packard Financial Services Company	HPFS	200 Connell Drive	Suite 5000	Berkeley Heights	NJ	07922		Computer Equipment Lease per Agreement 100606000163C	20 Month(s)	
2.76	Hewlett-Packard Financial Services Company	HPFS	200 Connell Drive	Suite 5000	Berkeley Heights	NJ	07922		Computer Equipment Lease per Agreement 100606000164A-01	11 Month(s)	
2.77	Hewlett-Packard Financial Services Company	HPFS	200 Connell Drive	Suite 5000	Berkeley Heights	NJ	07922		Computer Equipment Lease per Agreement 100606000164A-02	11 Month(s)	
2.78	Hewlett-Packard Financial Services Company	HPFS	200 Connell Drive	Suite 5000	Berkeley Heights	NJ	07922		Computer Equipment Lease per Agreement 100606000164B	11 Month(s)	
2.79	Hewlett-Packard Financial Services Company	HPFS	200 Connell Drive	Suite 5000	Berkeley Heights	NJ	07922		Computer Equipment Lease per Agreement 100606000164C	23 Month(s)	
2.80	Hewlett-Packard Financial Services Company	HPFS	200 Connell Drive	Suite 5000	Berkeley Heights	NJ	07922		Computer Equipment Lease per Agreement 100606000165A	2 Month(s)	
2.81	Hewlett-Packard Financial Services Company	HPFS	200 Connell Drive	Suite 5000	Berkeley Heights	NJ	07922		Computer Equipment Lease per Agreement 100606000165B	14 Month(s)	
2.82	Hewlett-Packard Financial Services Company	HPFS	200 Connell Drive	Suite 5000	Berkeley Heights	NJ	07922		Computer Equipment Lease per Agreement 100606000165C	26 Month(s)	
2.83	Hewlett-Packard Financial Services Company	HPFS	200 Connell Drive	Suite 5000	Berkeley Heights	NJ	07922		Computer Equipment Lease per Agreement 100606000167A	5 Month(s)	
2.84	Hewlett-Packard Financial Services Company	HPFS	200 Connell Drive	Suite 5000	Berkeley Heights	NJ	07922		Computer Equipment Lease per Agreement 100606000167B	17 Month(s)	
2.85	Hewlett-Packard Financial Services Company	HPFS	200 Connell Drive	Suite 5000	Berkeley Heights	NJ	07922		Computer Equipment Lease per Agreement 100606000167C	29 Month(s)	
2.86	Hewlett-Packard Financial Services Company	HPFS	200 Connell Drive	Suite 5000	Berkeley Heights	NJ	07922		Computer Equipment Lease per Agreement 100606000168 Austin	23 Month(s)	
2.87	Hewlett-Packard Financial Services Company	HPFS	200 Connell Drive	Suite 5000	Berkeley Heights	NJ	07922		Computer Equipment Lease per Agreement 100606000169 Bryan	23 Month(s)	
2.88	Hewlett-Packard Financial Services Company	HPFS	200 Connell Drive	Suite 5000	Berkeley Heights	NJ	07922		Computer Equipment Lease per Agreement 100606000170 Downers Grov	23 Month(s)	
2.89	Hewlett-Packard Financial Services Company	HPFS	200 Connell Drive	Suite 5000	Berkeley Heights	NJ	07922		Computer Equipment Lease per Agreement 100606000171 San Antonio	23 Month(s)	
2.90	Hewlett-Packard Financial Services Company	HPFS	200 Connell Drive	Suite 5000	Berkeley Heights	NJ	07922		Computer Equipment Lease per Agreement 100606000172 Stonington	23 Month(s)	
2.91	Hewlett-Packard Financial Services Company	HPFS	200 Connell Drive	Suite 5000	Berkeley Heights	NJ	07922		Computer Equipment Lease per Agreement 100606000173 Cary	23 Month(s)	
2.92	Hewlett-Packard Financial Services Company	HPFS	200 Connell Drive	Suite 5000	Berkeley Heights	NJ	07922		Computer Equipment Lease per Agreement 100606000174 IDA	23 Month(s)	

In re: Zachry Holdings, Inc.
Case No. 24-90377
Schedule G
Executory Contracts and Unexpired Leases

Line	Name of other parties with whom the debtor has an executory contract or unexpired lease	Creditor Notice Name	Address 1	Address 2	City	State	Zip	Country	State what the contract or lease is for and the nature of the debtor's interest	State the term remaining, in days	List the contract number of any government contract
2.93	Hewlett-Packard Financial Services Company	HPFS	200 Connell Drive	Suite 5000	Berkeley Heights	NJ	07922		Computer Equipment Lease per Agreement 100606000175B	20 Month(s)	
2.94	Hewlett-Packard Financial Services Company	HPFS	200 Connell Drive	Suite 5000	Berkeley Heights	NJ	07922		Computer Equipment Lease per Agreement 100606000175C	32 Month(s)	
2.95	Hewlett-Packard Financial Services Company	HPFS	200 Connell Drive	Suite 5000	Berkeley Heights	NJ	07922		Computer Equipment Lease per Agreement 100606000176A	11 Month(s)	
2.96	Hewlett-Packard Financial Services Company	HPFS	200 Connell Drive	Suite 5000	Berkeley Heights	NJ	07922		Computer Equipment Lease per Agreement 100606000176C	35 Month(s)	
2.97	Hewlett-Packard Financial Services Company	HPFS	200 Connell Drive	Suite 5000	Berkeley Heights	NJ	07922		Computer Equipment Lease per Agreement 100606000177A	14 Month(s)	
2.98	Hewlett-Packard Financial Services Company	HPFS	200 Connell Drive	Suite 5000	Berkeley Heights	NJ	07922		Computer Equipment Lease per Agreement 100606000177B	26 Month(s)	
2.99	Hewlett-Packard Financial Services Company	HPFS	200 Connell Drive	Suite 5000	Berkeley Heights	NJ	07922		Computer Equipment Lease per Agreement 100606000177C	26 Month(s)	
2.100	Hewlett-Packard Financial Services Company	HPFS	200 Connell Drive	Suite 5000	Berkeley Heights	NJ	07922		Computer Equipment Lease per Agreement 100606000178A	17 Month(s)	
2.101	Hewlett-Packard Financial Services Company	HPFS	200 Connell Drive	Suite 5000	Berkeley Heights	NJ	07922		Computer Equipment Lease per Agreement 100606000178B	29 Month(s)	
2.102	Hewlett-Packard Financial Services Company	HPFS	200 Connell Drive	Suite 5000	Berkeley Heights	NJ	07922		Computer Equipment Lease per Agreement 100606000178C	29 Month(s)	
2.103	Hewlett-Packard Financial Services Company	HPFS	200 Connell Drive	Suite 5000	Berkeley Heights	NJ	07922		Computer Equipment Lease per Agreement 100606000179A	20 Month(s)	
2.104	Hewlett-Packard Financial Services Company	HPFS	200 Connell Drive	Suite 5000	Berkeley Heights	NJ	07922		Computer Equipment Lease per Agreement 100606000179B	32 Month(s)	
2.105	Hewlett-Packard Financial Services Company	HPFS	200 Connell Drive	Suite 5000	Berkeley Heights	NJ	07922		Computer Equipment Lease per Agreement 100606000179C	44 Month(s)	
2.106	Highwire		450 Bedford Str Suite 2200		Lexington	MA	02420		IT Contract - Procurement SW move from 2022	Undetermined	
2.107	Industrial Info Resources		PO Box 42442		Houston	TX	77242		IT Contract - Topline Market Spending Forecast -Wage information for US	Undetermined	
2.108	Industrial Measurement Solutions		42035 Yokum Road		Ponchatoula	LA	70454		IT Contract - UPV model set up/hosting/mgmt	Undetermined	
2.109	InEight		9977 N 90Th St Ste 250		Scottsdale	AZ	85258-4427		IT Contract - Ineight (Hardollar) Main Renewal Estimating & Performance	Undetermined	
2.110	Insurance Cost Sharing Agreement Parties								Insurance Cost Sharing Agreement	Undetermined	
2.111	Intelliwave		#214, 236-91 St Sw		Edmonton	AB	T6X 1W8	Canada	IT Contract - 518143 Site Sense named user lic	Undetermined	
2.112	Intergraph - Hexagon		305 Intergraph Way		Madison	AL	35758		IT Contract - CADWorx, Caesar, Tank CS, BricsCad, Dongles	Undetermined	
2.113	Intergraph - Hexagon		305 Intergraph Way		Madison	AL	35758		IT Contract - New Software 2022- Smart Plant Detail	Undetermined	
2.114	Intergraph - Hexagon		305 Intergraph Way		Madison	AL	35758		IT Contract - Smart Plant Instrumentation (SPI)	Undetermined	
2.115	Intrepid (Servright)		5350 Shawnee Road Suite 250		Alexandria	VA	22312		IT Contract - Servright: Feith Scanner Maintenance for San Antonio	Undetermined	
2.116	ITSVVY LLC		P.O. Box 3296		Glen Ellyn	IL	60138		IT Contract - HPDATA/DEVICESUB	Undetermined	
2.117	JAM Software		26 Trier			RP	54296	Germany	IT Contract - Tree Size Professional license for Sharepoint Directory Management	Undetermined	
2.118	James Milling_Control-Soft Enterprises		9593 Amelia Dr		Anderson	TX	77830		IT Contract - FE-SIZER for Control Valve & Safety Valve sizing	Undetermined	
2.119	JTB World Inc		5-574 South Drive		Summerside	PE	C1N 3Z7	Canada	IT Contract - JTBflex Report - software application usage tracking	Undetermined	
2.120	KnowB4		33 N Garden Ave Ste 1200		Clearwater	FL	6610		IT Contract - Security Awareness Training Subscription Installment 1 of 2	Undetermined	
2.121	Korf Technology		2068 Wilmers Ln Samia			Ontario	N7T 7H4	Canada	IT Contract - Korf Hydraulics	Undetermined	
2.122	Lighting Analysts		10268 W Centennial Rd Suite 202		Littleton	CO	80127		IT Contract - AGI32 Illumination - 2 seats	Undetermined	
2.123	Linked In		62228 Collections Center Dr		Chicago	IL	60693-0622		IT Contract - Linkln software tool subscription - 1/4ly payment beg 2021	Undetermined	
2.124	Lucy		4601 Six Forks Road Suite 220		Raleigh	NC	27609		IT Contract - Enterprise Co Console Lic - to be billed out per schedule	Undetermined	

In re: Zachry Holdings, Inc.
Case No. 24-90377
Schedule G
Executory Contracts and Unexpired Leases

Line	Name of other parties with whom the debtor has an executory contract or unexpired lease	Creditor Notice Name	Address 1	Address 2	City	State	Zip	Country	State what the contract or lease is for and the nature of the debtor's interest	State the term remaining, in days	List the contract number of any government contract
2.125	Lumivero formerly Palisade		1331 17Th St Ste 404		Denver	CO	80202		IT Contract - Contingency/Risk Software subscription-Commercial Team PO 528850	Undetermined	
2.126	Maintenance Reseller Corp (MRC)		400 West Cummings Park Ste 4450		Woburn	MA	01801		IT Contract - MathCAD Professional Float	Undetermined	
2.127	Meca Enterprises		836 W Jasper St		Broken Arrow	OK	74011		IT Contract - Meca Stack Pro-tool used for analysis & design of steel stacks.	Undetermined	
2.128	MetLife		200 Park Avenue		New York	NY	10166		Employee Benefits: Critical Illness, Hospital Indemnity, & Accident Insurance	Undetermined	
2.129	MetLife Dental		P. O. Box 981282		El Paso	TX	79998-1282		Employee Benefits: Enhanced & Standard Dental	Undetermined	
2.130	MetLife Vision		P. O. Box 385018		Birmingham	AL	35238-5018		Employee Benefits: Group Vision	Undetermined	
2.131	Micro Focus		One Irvington Centre, 700 King Farm Boulevard, Suite 400		Rockville	MD	0850,		IT Contract - COBOL software used for PC Payroll	Undetermined	
2.132	Microsoft LP		One Microsoft Way		Redmond	WA	98052-6399		IT Contract - Microsoft Suite (Office, Desktops and App Servers)	Undetermined	
2.133	Microsoft LP - Azure		One Microsoft Way		Redmond	WA	98052-6399		IT Contract - Azure 2021 renewal 4.5M qtrly pmts	Undetermined	
2.134	Microsoft LP - Azure		One Microsoft Way		Redmond	WA	98052-6399		IT Contract - Citrix ADC	Undetermined	
2.135	Moxfive		1751 Pinnacle Drive, Suite 600		Tysons	VA	22102		IT Contract - PO# 581173 PAM and tax yr 1 of 3	Undetermined	
2.136	Moxfive CrowdStrike		1751 Pinnacle Drive, Suite 600 Tysons, Va 22102 United States		Tysons	VA	22102		IT Contract - PO#581173 Falcon and CrowdStrike	Undetermined	
2.137	Navco - Salient Software		1335 S Acacia Avenue		Fullerton	CA	92831		IT Contract - SMA, 3yr SW Mnt for CompleteView Ent - per camera lic	Undetermined	
2.138	Olive		330-1333 Johnston St		Vancouver	BC	V6H 3R9	Canada	IT Contract - Olive's AGILE TECHNOLOGY EVALUATION PLATFORM (2 Admins. licenses and 10 Stakeholder licenses)	Undetermined	
2.139	Operation Technology Inc		17 Goodyear Suite 100		Irvine	CA	92618		IT Contract - ETAP Electrical Power system analysis	Undetermined	
2.140	Oracle (Cloud Services)		1910 Oracle Parkway		Reston	VA	20190		IT Contract - Aconex - 35K monthly (bill out) 36 month agreement	Undetermined	
2.141	Oracle (Cloud Services) UNIFIER		1910 Oracle Parkway		Reston	VA	20190		IT Contract	Undetermined	
2.142	Pan-American Life		PO Box 981644		El Paso	TX	79998-1644		Employee Benefits: Basic Medical	Undetermined	
2.143	Paragon - Printer Logic		432 S Tech Ridge Dr		St. George	UT	84770		IT Contract - Print VA subscription; remediation effort	Undetermined	
2.144	Paragon Micro Inc - Proofpoint		925 W. Maude Ave		Sunnyvale	CA	94085		IT Contract - PO# 594495 Email Security Year 1 of 3	Undetermined	
2.145	Paragon-Commvault		2 Corporate Drive		Lake Zurich	IL	0047		IT Contract - Commvault Backup & Recovery System Maintenance	Undetermined	
2.146	Paragon-HP		1501 Page Mill Road		Palo Alto	CA	94304		IT Contract - HP Maintenance Data Center Server/Storage	Undetermined	
2.147	Paragon-HP		1501 Page Mill Road		Palo Alto	CA	94304		IT Contract - PO# 585972 HP ONE VIEW	Undetermined	
2.148	Paragon-InfraStruXure (Schneider Electric)		10Th Floor, Dlf Cyber City Building Number 10 C		Gurgaon	Haryana	122002	India	IT Contract - InfraStruXure Central Basic-UPS Device management tool with 200 nodes. Includes Appliance warranty plus nodes.	Undetermined	
2.149	Paragon-Netapp		3060 Olsen Drive		San Jose	CA	95128		IT Contract - Netapp Maint; new purch check 2025	Undetermined	
2.150	Paragon-Schneider Electric		10Th Floor, Dlf Cyber City Building Number 10 C		Gurgaon	Haryana	122002	India	IT Contract - UPS Stonington Maintenance	Undetermined	
2.151	Paragon-Solarwinds		2 Corporate Drive		Lake Zurich	IL	0047		IT Contract - SolarWinds Network & Server Mgmt & Performance tools	Undetermined	
2.152	Paragon-VMWare		2 Corporate Drive		Lake Zurich	IL	0047		IT Contract - VMWare for virtual servers & storage	Undetermined	
2.153	PhotoShelter		111 Broadway 19Th Floor		New York	NY	10006		IT Contract - Libris: Digital Asset mgmt repository for Branding-3 yr	Undetermined	
2.154	Pleasetech LTD (Ideagen)		Rock House Mynyddbach		Chepstow		NP16 6RP	UK	IT Contract - PleaseReview - document sharing and co authoring and review suite for ZNE (Heather Rowley)	Undetermined	

In re: Zachry Holdings, Inc.
Case No. 24-90377
Schedule G
Executory Contracts and Unexpired Leases

Line	Name of other parties with whom the debtor has an executory contract or unexpired lease	Creditor Notice Name	Address 1	Address 2	City	State	Zip	Country	State what the contract or lease is for and the nature of the debtor's interest	State the term remaining, in days	List the contract number of any government contract
2.155	Procad		12 Elbow River Road		Calgary	AB	T3Z 2V2	Canada	IT Contract - Procad Isometric/Orthometric licenses	Undetermined	
2.156	Rapid7		P O Box 347377		Pittsburgh	PA	15251		IT Contract - Metasploit	Undetermined	
2.157	Redgate		Newnham House Cambridge Business Park		Cambridge		CB4 0WZ	UK	IT Contract - SQL Prompt Professional used in Arbitrack development	Undetermined	
2.158	RFPIO INC		8700 State Line Road Ste 250		Leawood	KS	6206		IT Contract - RFP 360	Undetermined	
2.159	Rimini		7251 West Lake Mead Blvd Ste 300		Las Vegas	NV	89128		IT Contract - 3rd Party Oracle Support	Undetermined	
2.160	RSMeans LLC		30 Patewood Drive Suite 350		Greenville	SC	29615		IT Contract - RSMeans Data Subscription-Construction Estimating Software	Undetermined	
2.161	Sage Software Inc		14855 Collection Center Drive		Chicago	IL	60693		IT Contract - Fixed Assets	Undetermined	
2.162	Salesforce		415 Mission St		San Francisco	CA	94105		IT Contract - Enterprise Grid Plan	Undetermined	
2.163	Salesforce		415 Mission St		San Francisco	CA	94105		IT Contract - Sales Cloud/Lightning Platform Starter	Undetermined	
2.164	SAP		3999 West Chester Pike		Newton Square	PA	19073		IT Contract - SAP Enterprise Support - Madison	Undetermined	
2.165	SCADA Systems		126 Vincent St		Auckland Cbd	NZ		New Zealand	IT Contract - Electrical Distribution software	Undetermined	
2.166	Scantron		2020 South 156Th Circle		Omaha	NE	68130		IT Contract - MAR'23-MAR'24	Undetermined	
2.167	Securitas Security Svcs		5825 Callaghan Road Suite 107		San Antonio	TX	78228		IT Contract - AMAG SSA RENEWAL	Undetermined	
2.168	ServiceNow		PO Box 731647		Dallas	TX	75373-1647		IT Contract - Service Now license -Year 2 Subscription of 3 year	Undetermined	
2.169	SES (Safe Engineering Services & Technologies)		3055 Blvd Des Oiseaux		Laval	CA	H7L 6E8	Canada	IT Contract - CDEGS-Electrical design tools	Undetermined	
2.170	SHI - Citrix		851 Cypress Creek Rd		Fort Lauderdale	FL	33309		IT Contract - 549240 part of 2021 capital program year 1 of 3	Undetermined	
2.171	SHI - Malware Bytes		3979 Freedom Circle 12Th Floor		Santa Clara	CA	95054		IT Contract - Malwarebytes Endpoint Detection and Response Subscription	Undetermined	
2.172	SHI- Cradelpoint		1111 W. Jefferson Street, Ste 400		Boise	ID	83702		IT Contract - Cradlepoint - Renew NetCloud Branch	Undetermined	
2.173	SHI INTERNATIONAL CORP		6313 S Mopac Expy		Austin	TX	78749		IT Contract - MALTEGO ENTRPRSE	Undetermined	
2.174	SHI International Corp/ Hilti Profis		Feldkircherstrasse 100 Postfach 333		Schaan		9494	Liechtenstein	IT Contract - 2021 spend is actuals for 2022 licenses (paid in 2021 I think?). Will need to be renewed again december 2022	Undetermined	
2.175	SHI-IronOCR		205 N. Michigan Ave		Chicago	IL	60611		IT Contract - Document Scanning Tool used by Employment to scan to Feith	Undetermined	
2.176	SHI-Lansweeper		Lansweeper Nv Zeelsebaan 83Z		Grembergen		9200	Belgium	IT Contract - Lansweeper IT Asset Mgmt software/hardware discovery tool -11,000 Assets	Undetermined	
2.177	SHI-Logmein		PO Box 50264		Los Angeles	CA	90074-0264		IT Contract - Rescue-Remote Desktop Manager (59 licenses)	Undetermined	
2.178	SHI-Sharegate		1751 Richardson Street Suite 1050		Montreal	Quebec	H3K 1G6	Canada	IT Contract - Sharegate Desktop: Sharepoint migration tool used to move data, change sites, etc.	Undetermined	
2.179	SHI-Tenable (Nessus)		6100 Merriweather Drive, 12Th Floor		Columbia	MD	21044		IT Contract - Nessus Professional - Security Scanning Tool used by F. Grimaldi	Undetermined	
2.180	SHI-The MathWorks, Inc.		3 Apple Hill Dr		Natick	MA	01760-2098		IT Contract - MatLab-numerical computation, visualization, and programming tool	Undetermined	
2.181	SHI-VanDyke		4848 Tramway Ridge Dr. Ne, Suite 101		Albuquerque	NM	87111-2873		IT Contract - Secure CRT: Terminal Emulation	Undetermined	
2.182	SHI-Variphy		722 Old Jonas Hill Rd		Lafayette	CA	94549		IT Contract - Cisco Call analytics & reporting	Undetermined	
2.183	Sirius-Akkadian Labs		240 West 35Th St 6Th Flr		New York	NY	10001		IT Contract - Akkadian Provisioning Manager (APM) - Phone provisioning tool	Undetermined	
2.184	Sirius-Cisco Capital		PO Box 825736		Philadelphia	PA	19182-5736		IT Contract - Smartnet renewal financed beg 08/01/19 for 3 years	Undetermined	
2.185	Sirius-Cisco Flex Plan		170 West Tasman Drive		San Jose	CA	95134		IT Contract - Telecom maintenance and licenses	Undetermined	

In re: Zachry Holdings, Inc.
Case No. 24-90377
Schedule G
Executory Contracts and Unexpired Leases

Line	Name of other parties with whom the debtor has an executory contract or unexpired lease	Creditor Notice Name	Address 1	Address 2	City	State	Zip	Country	State what the contract or lease is for and the nature of the debtor's interest	State the term remaining, in days	List the contract number of any government contract
2.186	Sirius-Cisco Load Balancer		10100 Reunion Place, Ste 500		San Antonio	TX	78216		IT Contract - LDBAL - F5 Load Balancer Purch	Undetermined	
2.187	Sirius-Cisco Security		170 West Tasman Drive		San Jose	CA	95134		IT Contract - Cisco Security Suite EA Agreement-multi-year	Undetermined	
2.188	Sirius-Meraki		500 Terry A Francois Blvd		San Francisco	CA	94158		IT Contract - Cisco Mobile Device Management (Cloud)	Undetermined	
2.189	Sirius-Netscout		10100 Reunion Place, Ste 500		San Antonio	TX	78216		IT Contract - NetScout-Hardware & Software for wireless troubleshooting	Undetermined	
2.190	Skill Survey, Inc		101 CRAWFORDS CORNER RD	STE 3-100	HOLMDEL	NJ	07733		Purchase Order 099990-605517 for Multi-Year Access to Application	Undetermined	
2.191	SKM Systems Analysis		1 Pearl Street		Redondo Beach	CA	90277		IT Contract - SKM Power Tools - Electrical Engineering Design	Undetermined	
2.192	Slack Technologies LLC		500 Howard Street		San Francisco	CA	94105		IT Contract - Slack Enterprise Plan Annual Lic	Undetermined	
2.193	Snyder Power (American Ckritical)		29774 Us Hwy 281 N Ste 145		Bulverde	TX	78163-3107		IT Contract - Mitsubishi UPS Maintenance for Home Office/Nuclear	Undetermined	
2.194	SoftDraft LLC		9160 Highway 64 Ste 12-281		Lakeland	TN	38002		IT Contract - Steel Plus support subscription	Undetermined	
2.195	Structure Point		5420 Old Orchard Rd		Skokie	IL	60077		IT Contract - Structure Point concrete design software suite for US & Manila	Undetermined	
2.196	Sumtotal Systems		1808 North Shoreline Blvd		Mountain View	CA	94043		IT Contract - HR Payroll Maintenance for CYBORG	Undetermined	
2.197	Tax Sharing Agreement Parties								Tax Sharing Agreement	Undetermined	
2.198	The Standard		1100 SW 6th Avenue		Portland	OR	97204-1093		Employee Benefits: Basic & Voluntary Term Life, AD&D, Short-Term Disability and Long-Term Disability	Undetermined	
2.199	Thermoflow Inc		4601 Touchton Rd East Suite 3280		Jacksonville	FL	32246		IT Contract - Thermoflex/PEACE Heat Balancing Software	Undetermined	
2.200	Toolhound		44 Riel Dr Unit #145 St Albert			AB	T8N 3Z8	Canada	IT Contract - Tools, equipment and consumable inventory asset tracking system used by Tool Center (Facilities)	Undetermined	
2.201	Trane		3600 Pammel Creek Rd		La Crosse	WI	54601		IT Contract - Trace 700 HVAC Design and Analysis	Undetermined	
2.202	Tricerat Inc		1600 West 41St Street Suite 600		Baltimore	MD	21211		IT Contract - Screwdriver SW used for large format remote printing from Turnip/terminal server	Undetermined	
2.203	Trimble Solutions		10368 Westmoor Drive		Westminister	CO	80021		IT Contract - Tedds Maintenance	Undetermined	
2.204	TSAAdvet Technologies		4722 Campbells Run Road		Pittsburgh	PA	15205		IT Contract - Falcon Doc Mgmt System	Undetermined	
2.205	Twilio		375 Beale Street, Suite 300		San Francisco	CA	94105		IT Contract - SMS Texting system	Undetermined	
2.206	UI PATH		One Vanderbilt Ave 60Th Floor		New York	NY	10017		IT Contract - KZJV Robotic Process Automation - Invoicing	Undetermined	
2.207	UKG - Kronos Inc		PO Box 743208		Atlanta	GA	30374-3208		IT Contract - Kronos - Time Capture - Gold Support	Undetermined	
2.208	Visix		6625 The Corners Pkwy Ste 100		Peachtree Corners	GA	30092		IT Contract - AXIS TV - IT portion only	Undetermined	
2.209	Visual Lease LLC		100 Woodbridge Center Dr Suite 200		Woodbridge	NJ	07095		IT Contract - New software for Lease Accounting	Undetermined	
2.210	Xerox Corporation		One International Centre	100 N.E. Loop 410, Suite 1200	San Antonio	TX	78216		Lease agreement 7185164 for various products from Xerox	Undetermined	
2.211	Xerox Corporation		One International Centre	100 N.E. Loop 410, Suite 1200	San Antonio	TX	78216		Lease agreement 72771000 for various products from Xerox	Undetermined	
2.212	Xerox Corporation		One International Centre	100 N.E. Loop 410, Suite 1200	San Antonio	TX	78216		Lease agreement for various products from Xerox	Undetermined	
2.213	yWorks		28 Tubingen				72070	Germany	IT Contract - yFiles.Net Used in coding process for Proto-Flo	Undetermined	
2.214	Zachry Holdings, Inc.		P.O. Box 240130		San Antonio	TX	78224-0130		Employee Benefits: Employee Assistance Program	Undetermined	

In re: Zachry Holdings, Inc.

Case No. 24-90377

Schedule H

Codebtors

Name of codebtor	Address 1	City	State	Zip	Name of creditor	D	E/F	G
Computer Simulation & Analysis, Inc.	P.O. Box 240130	San Antonio	TX	78224	Bank of America	Y	N	N
J.V. Industrial Companies, LLC	P.O. Box 240130	San Antonio	TX	78224	Bank of America	Y	N	N
JVIC Fabrication, LLC	P.O. Box 240130	San Antonio	TX	78224	Bank of America	Y	N	N
Madison Industrial Services Team, LLC	P.O. Box 240130	San Antonio	TX	78224	Bank of America	Y	N	N
Moss Point Properties, LLC	P.O. Box 240130	San Antonio	TX	78224	Bank of America	Y	N	N
UE Properties, Inc.	P.O. Box 240130	San Antonio	TX	78224	Bank of America	Y	N	N
Zachry Constructors, LLC	P.O. Box 240130	San Antonio	TX	78224	Bank of America	Y	N	N
Zachry Engineering Corporation	P.O. Box 240130	San Antonio	TX	78224	Bank of America	Y	N	N
Zachry Enterprise Solutions, LLC	P.O. Box 240130	San Antonio	TX	78224	Bank of America	Y	N	N
Zachry EPC Holdings, LLC	P.O. Box 240130	San Antonio	TX	78224	Bank of America	Y	N	N
Zachry High Voltage Solutions, LLC	P.O. Box 240130	San Antonio	TX	78224	Bank of America	Y	N	N
Zachry Industrial Americas, Inc.	P.O. Box 240130	San Antonio	TX	78224	Bank of America	Y	N	N
Zachry Industrial, Inc.	P.O. Box 240130	San Antonio	TX	78224	Bank of America	Y	N	N
Zachry Maintenance Services, LLC	P.O. Box 240130	San Antonio	TX	78224	Bank of America	Y	N	N
Zachry Nuclear Construction, Inc.	P.O. Box 240130	San Antonio	TX	78224	Bank of America	Y	N	N
Zachry Nuclear Engineering, Inc.	P.O. Box 240130	San Antonio	TX	78224	Bank of America	Y	N	N
Zachry Nuclear, Inc.	P.O. Box 240130	San Antonio	TX	78224	Bank of America	Y	N	N
Zachry Plant Services Holdings, Inc.	P.O. Box 240130	San Antonio	TX	78224	Bank of America	Y	N	N
ZEC Michigan, Inc.	P.O. Box 240130	San Antonio	TX	78224	Bank of America	Y	N	N
ZEC New York, Inc.	P.O. Box 240130	San Antonio	TX	78224	Bank of America	Y	N	N